Form 8453-E0

# \*\*\* Form 990 Online Filers: Please fax completed and signed form to 866-699-3916 or email a scanned PDF copy of the signed form to efilesigforms@urban.org [3-E0] Exempt Organization Declaration and Signature for Electronic Filing

		For calend	lar year 2014	, or tax year			/01 , 20		nding	c	6/30	, 20	15	<b>න</b> (	ก <b>4</b> /	
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Name of exempt		n								·······	· · · · · · · · · · · · · · · · · · ·	Emple	oyer identi	fication	number	
MUSEUM OF	MODERN	ART											13	-162410	10	
Part	Type of	Return a	nd Retur	n Inform	ation	(Whole	Dollars (	Only)				•				
Check the be check the be leave line 1b, applicable lin	x on line , 2b, 3b,	1a, 2a, 3 1b, or 5b,	a, 4a, or 5 whichever	a below a	ind the able, bl	amount	on that li	ne of th	ne reti	urn b	eing 1	iled wi	ith this fo	orm wa	s blank,	then
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Part II	Declara	tion of O	fficer												•	
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Here /	Signature	of official				D	ate			itle						
Part III	Declara	tion of E	lectronic	Return	Origin	ator (El	RO) and	Paid F	repa	ırer (	see i	nstruc	ctions)			
I declare that my knowledg on the return information to IRS e-file Pro organization's complete. Thi	e. If I am o . The org be filed widers for a return ar	only a colle anization o with the IRI Business ad accomp	ector, I am r officer will I S, and have Returns, If panying sch	not respon have signe e followed I am also nedules an	sible for ed this all other the Pai ed state	or reviewi form bet or require d Prepar ments, a	ng the retur fore I subr ments in P fer, under p and to the	urn and mit the Pub. 416 penaltie best of	only d return 33, Mc s of p my ki	leclar . I wi derni erjury nowle	e that Il give zed e / I dec dge a	this for the o -File (M clare th	rm accur fficer a c 1eF) Infor at I have	ately re opy of mation examle	flects the all forms for Autho ned the a	data and rized
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O-L yours	s name (or i if self-empl	oyed), -										EIN				
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OMB No. 1545-1879

# 990

## **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047 2014

Open to Public

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

Inspection ▶ Information about Form 990 and its instructions is at www.irs.gov/form990. For the 2014 calendar year, or tax year beginning 07/01 2014, and ending 06/30 20 15 C Name of organization MUSEUM OF MODERN ART D Employer identification number Check if applicable: Address change Doing business as 13-1624100 Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Name change Initial return 11 West 53rd Street 212-708-9801 City or town, state or province, country, and ZIP or foreign postal code Final return/terminated Amended return New York, NY, 10019 G Gross receipts \$ 580,876,018 Application pending F Name and address of principal officer: Marie-Josee Kravis H(a) Is this a group return for subordinates? Yes No 11 West 53rd Street, New York, NY 10019 H(b) Are all subordinates included? Tyes No 501(c)(3) 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527 If "No," attach a list. (see instructions) Tax-exempt status: Website: ▶ www.moma.org H(c) Group exemption number ▶ Form of organization: Corporation Trust Association Other ▶ L Year of formation: M State of legal domicile: NY Parti Summary Briefly describe the organization's mission or most significant activities: The Museum of Modern Art establishes, preserves, and documents a permanent collection of modern and contemporary art, presents exhibitions and educational programs, Activities & Governance sustains a library, archives, and conservation laboratory and supports scholarship and publications. Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) . . . . . . 3 42 Number of independent voting members of the governing body (Part VI, line 1b) 4 39 Total number of individuals employed in calendar year 2014 (Part V. line 2a) 5 1,243 Total number of volunteers (estimate if necessary) . . . . . . . . 6 377 Total unrelated business revenue from Part VIII, column (C), line 12 7a 4,841,270 Net unrelated business taxable income from Form 990-T, line 34 7b 789,462 Prior Year Current Year 8 Contributions and grants (Part VIII, line 1h) . . . 123,940,602 135,284,742 9 Program service revenue (Part VIII, line 2g) 35,241,021 35,085,880 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . . . . 131,081,567 181,650,756 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 31,020,036 33,381,485 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 321,283,226 385,402,863 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . . 13 599,390 569,859 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . . 14 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 87,012,505 93,393,626 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . . 300,000 172,500 Total fundraising expenses (Part IX, column (D), line 25) ▶ 12,800,652 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 136,208,361 136,000,097 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 224,120,256 230,136,082 Revenue less expenses. Subtract line 18 from line 12 . 97,162,970 155,266,781 Beginning of Current Year End of Year 20 Total assets (Part X, line 16) 1,630,045,534 1,717,946,613 21 Total liabilities (Part X, line 26) . . . . 422,132,667 380,238,811 22 Net assets or fund balances. Subtract line 21 from line 20 1,207,912,867 1,337,707,802 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Date Here James Gara, Chief Operating Officer Type or print name and title Print/Type preparer's name Preparer's signature Date Paid Check | if self-employed Preparer Firm's name Firm's EIN ▶ Use Only Firm's address ▶ Phone no. May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

	Contemporary Painting in an Atemporal World, Bjork, Latin America in Construction: Architecture 1955-1980, Uneven Growth:
	(Continued on Schedule O, Statement 1)
b	(Code: ) (Expenses \$ 25,249,129 including grants of \$ 0 ) (Revenue \$ 18,691,034 )
	Notable acquisitions completed in FY 2015 included key photographic acquisitions ranging from Gustave Le Gray's Tugboat
	Normandy (1856-57) to Robert Mapplethorpe's Self-Portrait (1980), Glenn Ligon's monumental set of 50 screenprinted
	self-portraits titled Figure (2001), five films from the 1950s-70s by Brazilian filmmaker Nelson Pereira dos Santos including Como
	Era Gostoso o Meu Frances (How Tasty Was My Little Frenchman) (1971), a group of 3-D printed objects by Israeli designer Neri
	Oxman titled Imaginary Beings (2012) featured this year in the exhibition This is for Everyone: Design Experiments for the
	Common Good, over 400 works by Latin American architects coinciding with the exhibition Latin America in Construction:
	Architecture 1955-1980, five sculptures by Chinese artist Chen Zhen from a series titled Un Village sans frontiers (2000), an
	8-channel video by Moroccan-French artist Bouchra Khalili entitled The Mapping Journey Project (2011).
	***************************************
	***************************************
C	(Code: ) (Expenses \$ 35,964,627 including grants of \$ 0 ) (Revenue \$ 0 )
	Security operation and maintenance of exhibition galleries and art collection.
d	Other program services (Describe in Schedule O.)
_	(Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0)
e	Total program service expenses ► 178,039,680
	Form 990 (2014
	FOIRE 330 (2014

Part	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A			
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	<b>√</b>	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to		<b>V</b>	<u> </u>
-	candidates for public office? If "Yes," complete Schedule C, Part I	3		<b>√</b>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	✓	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		✓
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	3		
•	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
8	the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i>	7		<b>V</b>
٥	complete Schedule D, Part III	8	1	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a	-	*	
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			•
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		<b>✓</b>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V			
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10	<b>/</b>	
**	VII, VIII, IX, or X as applicable.			1100
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	343		
	complete Schedule D, Part VI	11a	✓	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		,	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more	11b	✓	
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
ď	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		✓
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11e	✓	
'	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		/
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		<b>√</b>
b	was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if		1	
40	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	<u> </u>	
13 14 a	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		<b>√</b>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	140		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	<b>✓</b>	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV			١,
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other	15		<b>√</b>
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			<del>  `</del>
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	✓	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
19	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	✓	
13	If "Yes," complete Schedule G, Part III	19		\ \
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<b>V</b>
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<del>                                     </del>

Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	<b>√</b>	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	<b>√</b>	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	<b>√</b>	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c	1	<b>√</b>
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		<b>√</b>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		, ,
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		<b>√</b>
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b	<b>√</b>	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	<i>'</i>	
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	29	<b>√</b>	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	30 31	<b>√</b>	
	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		<u>v</u>
	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		<i>'</i>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	<b>✓</b>	
b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	<b>✓</b>	
36	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.  Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	35b	<b>√</b>	,
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		<b>√</b>
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,  Part VI	37		1
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	<b>√</b>	

Part	00 (2014)  Statements Regarding Other IRS Filings and Tax Compliance			Page
2.05143	Check if Schedule O contains a response or note to any line in this Part V			. [
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 58	1		
b		기		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	1c	<b>V</b>	
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 124:	,		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	<b>√</b>	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	<b>√</b>	-
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	✓	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial		,	
t.	account)?	4a	<b>V</b>	100000
b	If "Yes," enter the name of the foreign country:  See Schedule O, Statement 2  See Instructions for filing requirements for Fig. CEN Form 114 Percent of Foreign Republic Associations for filing requirements for Fig. CEN Form 114 Percent of Foreign Republic Associations for filing requirements for Fig. CEN Form 114 Percent of Foreign Republic Associations for filing requirements for Fig. CEN Form 114 Percent of Foreign Republic Associations for filing requirements for Fig. CEN Form 114 Percent of Fig. CEN Foreign Republic Associations for filing requirements for Fig. CEN Foreign Republic Associations for filing requirements for Fig. CEN Foreign Republic Associations for filing requirements for Fig. CEN Foreign Republic Associations for filing requirements for Fig. CEN Foreign Republic Associations for filing requirements for Fig. CEN Foreign Republic Associations for filing requirements for Fig. CEN Foreign Republic Associations for filing requirements for Fig. CEN Foreign Republic Associations for filing requirements for f			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		<b>V</b>
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		7
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		Ì
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a	l	1
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
-	gifts were not tax deductible?	6b	nelson (complete)	2010-20-201
7 a	Organizations that may receive deductible contributions under section 170(c).			
u	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		<b>-</b>	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a 7b	<b>√</b>	-
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	10	<u> </u>	
	required to file Form 8282?	7c		1
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	30222202	1
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		<b>√</b>
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
n 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	Salate Salate	
Ü	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			
9	Sponsoring organizations maintaining donor advised funds.	8		200
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
100	against amounts due or received from them.)			
12a b	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	12a		
13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	quantities a manifest and a second of the se			

Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans  $\dots \dots \dots \dots$ 

Did the organization receive any payments for indoor tanning services during the tax year? . . . . . .

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

14a

14b

13b

13c

Section A. Governing Body and Management  18 Enter the number of voting members of the governing body at the end of the tax year.  19 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Stendaule O.  20 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  30 Did the organization delegate cortical over management ditties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?  40 Did the organization have members or stockholders?  51 Did the organization have members or stockholders?  52 Did the organization have members or stockholders?  53 Did the organization have members or stockholders?  54 Did the organization have members or stockholders?  55 Did the organization have members or stockholders?  56 Did the organization have members or stockholders?  57 Did the organization have members or stockholders?  58 Did the organization have members or the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  59 Is there any officer, director, trustee, or key employee listed in Part VIII, Section A, who cannot be reached at the organization in early officer, director, trustee, or key employee listed in Part VIII, Section A, who cannot be reached at the organization have local chapters, branches, or affiliates?  50 Did the organization have local chapters, branches, or affiliates?  50 Did the organization have local chapters, branches or affiliates?  51 Did the organization have local chapters, branches or affiliates?  52 Did the organization have a written white the organization is easier to ensure their operations are consistent with the organization secure to ensure their operations are consistent wit	Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. S	ee ins	tructi	ions.
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independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	14			<del>,</del>	
b Other officers or key employees of the organization	15	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		Other officers or key employees of the organization		-	
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
organization's exempt status with respect to such arrangements?	b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	16a		✓
<ul> <li>List the states with which a copy of this Form 990 is required to be filed ► See Schedule O, Statement 3</li> <li>Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s or available for public inspection. Indicate how you made these available. Check all that apply.</li> <li>✓ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)</li> <li>Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, a financial statements available to the public during the tax year.</li> <li>State the name, address, and telephone number of the person who possesses the organization's books and records: ►</li> </ul>		organization's exempt status with respect to such arrangements?	16b		
<ul> <li>Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s or available for public inspection. Indicate how you made these available. Check all that apply.</li> <li>✓ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)</li> <li>Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, a financial statements available to the public during the tax year.</li> <li>State the name, address, and telephone number of the person who possesses the organization's books and records: ►</li> </ul>					
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20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶	19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of inte	erest	oolicy	, and
	20		ords	<b>&gt;</b>	

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII	
Check if Corleadie C contains a response of note to any line in this Part VII	Ļ

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization no	r any relate	d org	aniz	atic	on c	ompe	nsa	ited any currer	it officer, director	r, or trustee.
					C)	·				
(A)	(B)	(do n	int c		ition	e than o	nna	(D)	(E)	(F)
Name and Title	Average	box,	unles	s pe	rson	is both	an	Reportable	Reportable	Estimated
	hours per week (list any					or/trus	<u> </u>	compensation from	compensation from related	amount of other
	hours for related	Individual trustee or director	Institutional trustee	Officer	Key employee	aggi Egg	Former	the	organizations	compensation
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			e			Hignest compensated employee				
David Rockefeller	1			١.				1		
Honorary Chairman/Life Trustee	0	<b>✓</b>		<b>✓</b>				0	0	0
Ronald S Lauder	11			,						
Honorary Chairman/Trustee	0	<b>√</b>	<u> </u>	✓	<u> </u>			0	0	0
Robert B Menschel	1		ŀ	١,						
Chairman Emeritus/Life Trustee	0	<b>✓</b>		✓	_			0	0	0
Agnes Gund	1			١,						
President Emerita/Life Trustee	0	<b>✓</b>		✓				0	0	0
Donald B Marron	<u> 1</u>	١.		١.						
President Emeritus/Life Trustee	0	<b>✓</b>		<b>✓</b>				0	0	0
Jerry I Speyer	11	,		١,						
Chairman/Trustee	0	<b>✓</b>		✓				0	0	0
Marie-Josee Kravis	11	,		١,						
President /Trustee	0	✓		✓				0	0	0
Sid R Bass	11	,		,						
Vice Chairman/Trustee	0	<b>√</b>		<b>✓</b>				0	0	0
Leon D Black	1	,		,						
Vice Chairman/Trustee	0	✓		✓				0	0	0
Mimi Haas	<u>1</u>	,		,						
Vice Chairman/Trustee	0	✓		<b>✓</b>				0	0	0
Richard E Salomon	1	,		,						
Vice Chairman/Treasurer/Trustee	0	✓		<b>√</b>				0	0	0
Wallis Annenberg	0.5									
Trustee	0	✓						0	0	0
Lawrence B Benenson	1	,								
Trustee	0	✓	-	<u> </u>				0	0	0
Clarissa Alcock Bronfman	0.5	,								
Trustee	0	✓						0	0	0

Page 7 - 2

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors Independent Contractors

				{(	C)				<u> </u>	
(A)	(27)				-, ition			100	(F)	,
(A) Name and Title	(B)					e than o		(D)	(E)	(F)
Name and the	Average hours per					is both or/trust		Reportable compensation	Reportable compensation from	Estimated amount of
	week (list any		T					from	related	other
	hours for related	라.	ıstit	Officer	ey (	퓛향	Former	the organization	organizations (W-2/1099-MISC)	compensation from the
	organizations		Institutional trustee	욕	Key employee	oyet c	ը	(W-2/1099-MISC)		organization
	below dotted line)	ĬŸĒ	na		loy6	l "ä				and related
	iii lej	ste	rus		ď	Pen				organizations
			ee			Highest compensated employee				
Patricia Phelps de Cisneros	1									
Trustee	0	✓						0	0	0
Paula Crown	1									
Trustee	0	✓						0	0	0
David Dechman	1									
Trustee	0	1						0	0	0
Glenn Dubin	1									
Trustee	0	<b>✓</b>						0	0	0
John Elkann	1									
Trustee	0	✓						0	o	0
Laurence D Fink	1 1									
Trustee	0	✓						0	0	0
Glenn Fuhrman	1									•
Trustee	0	. ✓						0	0	0
Kathleen Fuld	1									
Trustee	0	<b>\</b>						0	0	0
Howard Gardner	1									
Trustee	0	\						0	0	0
Anne Dias Griffin	1									
Trustee	0	✓						0	o	0
Alexandra A Herzan	1									
Trustee	0	<b>V</b>						0	o	0
Marlene Hess	1									
Trustee	0	✓						0	l ol	0
Ronnie Heyman	1						<u> </u>			
Trustee	0	✓						0	o	0
AC Hudgins	1									
Trustee	0	1						0	اه	0

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A)	(B)	(do n		Pos	C) ition	e than o		(D)	(E)	(F)
Name and Title	Average hours per week (list any	box, office	unies er and	s pe d a d	rson irect	is both or/trust	an tee)	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	hours for related organizations below dotted line)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
Jill Kraus	1									
Trustee	0	✓						l 0	o	0
Thomas H Lee	1									
Trustee	0	✓						0	o	0
Michael Lynne	1									
Trustee	0	✓						0	o	0
Philip S Niarchos	1					"				
Trustee	0	✓						0	o	0
James G Niven	1							-		
Trustee	0	✓						o	o	0
Peter Norton	1									
Trustee	0	✓						o	0	0
Daniel S Och	1									
Trustee	0	✓						o	o	0
Maja Oeri	1									
Trustee	0	1						0	ol	0
Michael S Ovitz	1									
Trustee	0	1						o	o	0
Ronald O Perelman	1									
Trustee	0	1						o	o	0
David Rockefeller Jr	1									
Trustee	0	✓						0	0	0
Sharon Percy Rockefeller	1									
Trustee	0	1						ا	o	0
Marcus Samuelsson	1									0
Trustee	0	✓						ا	o	0
Anna Deavere Smith	1								<u> </u>	
Trustee	0	1						o	0	0

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

	1	I		f.	C)			1	Ì	
40				-	ition					
(A)	(B)			neck	more	e than c		(D)	(E)	(F)
Name and Title	Average hours per					is both or/trust		Reportable compensation	Reportable compensation from	Estimated amount of
	week (list any	<del></del>	,		·			from	related	other
	hours for related	Individual trustee or director	Institutional trustee	Officer	Key employee	팔	Former	the organization	organizations (W-2/1099-MISC)	compensation
	organizations	g c	utio	4	ļģ.	oye est	ğ	(W-2/1099-MISC)		from the organization
	below dotted	약	<u>a</u>		ŏ	e ii				and related
	line)	uste	L trus		ä	Peg				organizations
		0	tee			Highest compensated employee				
Ricardo Steinbruch	11									
Trustee	0	✓						0	0	0
Daniel Sundheim	11									
Trustee as of June, 2015	0	✓						0	0	0
Alice M Tisch	11									
Trustee	0	✓						0	0	. 0
Gary Winnick	1									
Trustee	0	<b>√</b>						0	0	0
Eli Broad	11									
Life Trustee	0	✓					<u> </u>	0	0	0
Douglas S Cramer	1									
Life Trustee	0	✓						0	0	0
Joel S Ehrenkranz	1 1									
Life Trustee	0	✓						0	0	0
Gianluigi Gabetti	0.5									
Life Trustee	0	✓						0	0	0
Barbara Jakobson	1									
Life Trustee	0	✓						0	0	0
Werner H Kramarsky	11									
Life Trustee	0	<b>\</b>						0	o	0
June Noble Larkin	1 1									
Life Trustee	0	✓						0	0	0
Peter G Peterson	0.5									
Life Trustee	0	✓						0	0	0
Emily Rauh Pulitzer	1									
Life Trustee	0	✓						0	0	0
Anna Marie Shapiro	1									-
Life Trustee	0	✓						0	0	0

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

								1	T	
				-	C) sition					
(A)	(B)	(do r	not ch			e than o	one	(D)	(E)	(F)
Name and Title	Average	box,	unles	ss pe	erson	is both	าลก	Reportable	Reportable	Estimated
	hours per week (list any				~	or/trust	,	compensation from	compensation from related	amount of other
	hours for	Individual trustee or director	Institutional trustee	Officer	Key employee	흙플	Former	the	organizations	compensation
	related organizations	i g d	l ti	8	E E	) Š šš	Tet Te	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	below dotted	호흡	onal		Ploy	<u>&amp;</u> &		(**-27 1033-141130)		and related
	line)	Į Š	2		èe	_ ਜੂ				organizations
		%	stee			Highest compensated employee				
			ļ		·	ă				
Jeanne C Thayer	1									
Life Trustee	0	✓						o	l o	0
Joan Tisch	1						Г			
Life Trustee	0	✓	ļ					o	o	0
Edgar Wachenheim III	1									
Life Trustee	0	1						0	l o	0
Glenn D Lowry	40									
Director/Ex-Officio Trustee	0			✓				1,212,687	ol	974,624
James Gara	40									
Chief Operating Officer/Assistant Treasurer	0			1				1,469,847	o	532,597
Patty Lipshutz	40									
General Counsel/Secretary	0			✓				549,252	l ol	166,364
Frank Ahimaz	40									
Chief Investment Officer	0				✓			1,018,146	o	406,514
Kathy Halbreich	40									
Associate Director	0				1			451,327	o	99,009
Todd Bishop	40									
Senior Deputy Director of External Affairs	0				✓			414,275	ol	201,978
Peter Reed	40									
Senior Deputy Director for Curatorial Affairs	0				✓			361,270	o	148,039
Ramona Bannayan	40									
Senior Deputy Director for Exhibitions	0				✓			298,680	o	81,079
Jan Postma	40									· · · · · · · · · · · · · · · · · · ·
Chief Financial Officer	0				<b>✓</b>			312,318	o	46,890
Ann Temkin	40									
Chief Curator - Painting and Sculpture	0				<b>✓</b>			292,862	o	87,645
Klaus Biesenbach	0									
Chief Curator at Large	40			L	1			0	402,726	50,239

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	YIL Section A. Officers, Directors, Trust	ees, Key E	mplo	yees	s, ar	nd F	lighe	st C	ompensated E	mployees (	contir	nued)
	(A) Name and title	(B) Average			Pos neck		e than (		(D)	(E) Reportab	nle	(F) Estimated
	4	hours per week (list any hours for related organizations below dotted line)	of or directo				b Highest compensated employee		compensation from the organization (W-2/1099-MISC)	compensation related organization (W-2/1099-N	n from I ons	amount of other compensation from the organization and related organizations
Tunji /	Adeniji	40	]									
Direct	or of Facilities and Security	0	<u> </u>			✓			249,791		0	52,219
Rajen	dra Roy	40										
Chief	Curator - Film	0				✓			247,430		0	58,267
	ophe Cherix	40										
Chief	Curator - Prints & Illustrated Books	0			L	✓			288,896		0	62,827
Quent	in Bajac	40										
Chief	Curator - Photography	0			L.	✓			240,603		. 0	38,606
Stuart	Comer	40										
Chief	Curator-Media & Performance Art	0				✓			200,943		o	37,457
Martin	o Stierli	40										
Chief	Curator - Architecture and Design started 3/2	0				✓			0		0	0
Antho	ny Wai	40										
Direct	or of Investments	0					✓		528,026		Q	245,973
Christ	opher Hudson	40										
Publis	her	0					✓		324,137		0	97,340
Ruth S	Shapiro	40										
Direct	or, Business Development	0					✓		246,504		o	166,432
Jay Le	venson	40										
Direct	or of International Program	0	ĺ				1		258,852		o	128,796
	a Jeffers	40						Г				120,100
Direct	or of Human Resources	0	ĺ				1		282,867		o	76,563
1b	Sub-total		•	_				<u> </u>	9,248,713	40:	2,726	3,759,458
С	Total from continuation sheets to Part	VII, Sectio	n A					<b>&gt;</b>			,,,,,,	
d	Total (add lines 1b and 1c)							<b>•</b>	9,248,713	40:	2,726	3,759,458
2	Total number of individuals (including but	not limited	to th	ose	list :	ed	above	e) w				
	reportable compensation from the organi	zation ► 1	46				4000	٠, ۱۰	110 10001100 111	oro triuir wr	00,00	0 01
		····			_							Yes No
3	Did the organization list any former of employee on line 1a? If "Yes," complete 8	ficer, direc Schedule J	tor, c	or tr uch	uste indi	e, ividu	key e ual	emp	oloyee, or high	est compe	nsate	ed 3 🗸
4	For any individual listed on line 1a, is the organization and related organizations individual	sum of regreater the	portal an \$1	ble ( 150,	com 000	nper 17 / /	nsatio	on a s,"	nd other comp	ensation freedule J fo	om th	ne
5	Did any person listed on line 1a receive o	r accrue co	nmnei	nsat	tion	froi	n anı	, iin	related organiz	ration or inc	dividu.	
•	for services rendered to the organization?	If "Yes," o	ompl	ete	Sch	nedi.	ıle J 1	fors	such person			5 🗸
Section	n B. Independent Contractors											1 0   4
1	Complete this table for your five highest of	compensat	ed inc	dene	end	ent	contr	acto	ore that receive	ad more tha	n \$10	10 000 of
	compensation from the organization. Repyear.	ort compe	nsatio	on fo	or th	ne c	alend	lar y	ear ending wit	h or within	the or	ganization's tax
	(A) Name and business add	ress							(B) Description of s	ervices		(C) Compensation
Diller :	Scofidio and Renfro, 601 West 26 Street, New	York, NY 1	0001					Arc	chitect			3,753,405
Cooper Robertson & Partners, 311 West 43rd Street, New York, NY 10036 Architect						403,599						
Proska	aur Rose LLP, Eleven Time Square, New Yorl	k, NY 10036						Leg	gal Services			315,482
Pricev	aterhouseCoopers LLP, 300 Madison Avenu	e, New Yorl	k, NY	1001	17				dit Fees			308,800
Bluew	ater Communication Group LLC, 110 Parkwa	y Drive Sou	ıth, Ha	upp	pauc	je, ľ	JY 11	Info	ormation Techn	ology		151,766
2	Total number of independent contracto	rs (includir	ng bu	it n	ot l	imit	ed to	th	ose listed abo	ove) who		
received more than \$100,000 of compensation from the organization ▶ 12												

Part VIII Statement of Revenue

Par	VIII								
		Check if Schedule O	contains a res	ponse or note t	o any line in this			🗸	
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
nts	1a	Federated campaigns	1a	0					
3ra: Our	b	Membership dues .	1b	4,086,667	1.5 6.5				
Am A	С	Fundraising events .		9,566,529		0.0000000000000000000000000000000000000	444646		
ia Tar	d	Related organizations		0				9	
ns,	e	Government grants (con		91,525			Company of the	and the second second	
utio	f	All other contributions, gi and similar amounts not incl			GROSSIS NEWS	SHOW THE ST	respective to	Security Editories	
Contributions, Gifts, Grants and Other Similar Amounts	_	Noncash contributions includ	L	121,540,021					
ind in	g			7,478,595	125 204 742	1.696.60	100000000000000000000000000000000000000	software the party	
		Total. Add lines 1a-1f			135,284,742	100			
enu	2a	Admissions		712100	31,890,931	31,890,931	0	0	
Rev	b	Exhibition Tour Incom	e	712100	1,233,788		0	0	
rice	c					1,200,700		<u> </u>	
Sen	d								
ä	е	=======================================							
Program Service Revenue	f	All other program sen			1,961,161	1,961,161	0	0	
<u> </u>	9	Total. Add lines 2a-2			35,085,880				
	3	Investment income							
		and other similar amo	•		12,109,225		- 117,111	11,266,111	
	4 5	Income from investment	•	•		<u></u>	0	0	
	3	Royalties	(i) Real	(ii) Personal	0	0	0	0	
	6a	Gross rents	1,532,240		0.610.670.03				
	b	Less: rental expenses	226,111						
	c	Rental income or (loss)	1,306,129		areas are a	Property Commence			
	d	Net rental income or (		>	1,306,129	0	0	1,306,129	
	7a	Gross amount from sales of	(i) Securities	(ii) Other	and such string list.	600 0 0000			
		assets other than inventory	209,876,000	125,347,910					
	b	Less: cost or other basis							
		and sales expenses .	148,337,457		500 000 600			adversion Section	
	c	Gain or (loss)	61,538,543	·					
	d	Net gain or (loss) .		<u> ▶</u>	169,541,531	18,691,034	0	150,850,497	
ge .	8a	Gross income from fu	ndraisina		100 000000	0.55 (0.005.54)		网络美国西亚西亚	
	-	events (not including \$	9,566,529						
Other Rever		of contributions reporte			0.635000000		August 18 January	100000000000000000000000000000000000000	
ē		See Part IV, line 18 .		455,740					
Q <del>.</del>	b	Less: direct expenses	b			100 (5) (6) (10)		ALC: NO PERSONS AND ADDRESS AN	
_		Net income or (loss) fr		events . >	-1,599,978		0	-1,599,978	
	9a	Gross income from ga							
		See Part IV, line 19 .				Asset free			
	b	Less: direct expenses Net income or (loss) fr							
	_			ivities P	0	0	0	0	
		returns and allowance		57,352,801		150000000000000000000000000000000000000			
	b	Less: cost of goods se							
	С	Net income or (loss) fr			29,843,854	26,526,261	3,317,593	0	
		Miscellaneous R	evenue	Business Code					
	11a	Museum Restaurants		722100	1,129,757	0	0	1,129,757	
	b	Corporate Events		900099	2,701,723	2,021,160	680,563	0	
	С								
	d			<u> </u>	0	0	0	0	
	- e	Total. Add lines 11a-			3,831,480				
	12	Total revenue. See in	isductions	· · · · <del>&gt;</del>	385,402,863	82,324,335	4,841,270	162,952,516 Form <b>990</b> (2014)	

Part IX Statement of Functional Expenses

	on 501(c)(3) and 501(c)(4) organizations must cor		All other erganization	an must complete or	duman (A)
36000	Check if Schedule O contains a respon				
	t include amounts reported on lines 6b, 7b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and	(D) Fundraising
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	569,859		general expenses	expenses
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0	0	Section of the sectio	
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0	0		
4	Benefits paid to or for members	0	0		(2.40 th) (2.00 th)
5	Compensation of current officers, directors, trustees, and key employees	9,380,559	2,621,606	6,224,064	534,889
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	58,788,458	48,484,420	6,159,550	4 1 4 4 4 9 9
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				4,144,488
9		9,123,002	6,839,476		626,237
10	Other employee benefits	11,366,463	8,521,389	2,064,837	780,237
11	Fees for services (non-employees):	4,735,144	3,869,161	578,141	287,842
a	Management , , ,	0	o	0	
b	Legal	758,013	0	758,013	0
C	Accounting	447,278			0
d	Lobbying	60,000	0	60,000	0
e	Professional fundraising services. See Part IV, line 17	172,500			172,500
f	Investment management fees	7,653,647	0	7,653,647	0
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	19,901,074	14,668,511	2,921,514	2,311,049
12	Advertising and promotion	6,084,571	4,052,092	0	2,032,479
13	Office expenses	12,050,332		957,993	674,534
14 15	Information technology	1,121,450	0	1,121,450	0
16	Royalties	116,005	116,005	0	
17	Occupancy	14,523,394	12,880,174	1,097,147	546,073
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	2,756,995	2,390,563	288,853	77,579
19	Conferences, conventions, and meetings .	0	0	0	0
20	Interest	9,724,614	9,210,714		171 200
21	Payments to affiliates	0,72,7,511	0,210,714	0	171,300
22	Depreciation, depletion, and amortization .	26,702,724			186,214
23	Insurance	2,100,458	2,026,369		24,427
24	Other expenses. Itemize expenses not covered				second substitution
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column		or State Harrison		
	(A) amount, list line 24e expenses on Schedule O.)				
a	Acquisition of Works of Art	25,249,129	25,249,129	0	0
b	Membership Dues and Subscriptions	389,364	172,454	212,678	4,232
c d	Administrative and Other Expenses	6,361,049	4,891,869	1,242,608	226,572
е	All other expenses	0	0	0	0
25	Total functional expenses. Add lines 1 through 24e	230,136,082	178,039,680		12,800,652
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here following SOP 98-2 (ASC 958-720)				
		l			

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this Pa	ırt X		
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	5,325,218	1	8,810,455
	2	Savings and temporary cash investments	47,850,742	2	75,028,374
	3	Pledges and grants receivable, net	175,394,056	3	190,257,879
	4	Accounts receivable, net	7,001,116	4	7,851,836
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
40	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6	
Assets	7	Notes and loans receivable, net	0	7	0
As	8	Inventories for sale or use	11,209,897	8	12,680,114
	9	Prepaid expenses and deferred charges	11,204,529	9	9,007,607
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a 790,210,484			
	b	Less: accumulated depreciation 10b 321,230,055	490,810,117	10c	468,980,429
	11	Investments—publicly traded securities	533,283,330	11	589,904,848
	12	Investments—other securities. See Part IV, line 11	305,622,974	12	317,341,740
	13	Investments—program-related. See Part IV, line 11	0	13	0
	14	Intangible assets , , , . , . ,	0	14	0
	15	Other assets. See Part IV, line 11	42,343,555	15	38,083,331
	16	Total assets. Add lines 1 through 15 (must equal line 34)	1,630,045,534	16	1,717,946,613
	17	Accounts payable and accrued expenses	40,462,963	17	46,857,126
	18	Grants payable	0	18	0
	19	Deferred revenue	58,227,286	19	2,309,589
	20 21	Tax-exempt bond liabilities	250,725,423	20	247,765,857
//		Escrow or custodial account liability. Complete Part IV of Schedule D .	0	21	0
Liabilities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L			
ial	23	Secured mortgages and notes payable to unrelated third parties	5,062,909	22	5,756,699
_	24		0	23	0
	25	Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third	17,800,000	24	17,800,000
	23	parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	49,854,086	25	59,749,540
	26	Total liabilities. Add lines 17 through 25	422,132,667	26	380,238,811
ces		Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.			RESIDENCE OF THE SECOND
an	27	Unrestricted net assets	696,358,956	27	762,987,442
Ва	28	Temporarily restricted net assets	264,772,919	28	326,845,293
nd	29	Permanently restricted net assets	246,780,992	29	247,875,067
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.			
ets	30	Capital stock or trust principal, or current funds	l.	30	
SS	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
¥.∤	32	Retained earnings, endowment, accumulated income, or other funds .		32	
ž	33	Total net assets or fund balances	1,207,912,867	33	1,337,707,802
	34	Total liabilities and net assets/fund balances	1,630,045,534	34	1,717,946,613

	-	Ω
Hace		_

Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI
1       Total revenue (must equal Part VIII, column (A), line 12)       1       385,402,86         2       Total expenses (must equal Part IX, column (A), line 25)       2       230,136,08         3       Revenue less expenses. Subtract line 2 from line 1       3       155,266,78         4       Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))       4       1,207,912,86         5       Net unrealized gains (losses) on investments       5       -20,964,42         6       Donated services and use of facilities       6         7       Investment expenses       7
2       Total expenses (must equal Part IX, column (A), line 25)       2       230,136,08         3       Revenue less expenses. Subtract line 2 from line 1       3       155,266,78         4       Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))       4       1,207,912,86         5       Net unrealized gains (losses) on investments       5       -20,964,42         6       Donated services and use of facilities       6         7       Investment expenses       7
Revenue less expenses. Subtract line 2 from line 1
4Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))41,207,912,865Net unrealized gains (losses) on investments5-20,964,426Donated services and use of facilities67Investment expenses7
5       Net unrealized gains (losses) on investments       5       -20,964,42         6       Donated services and use of facilities       6         7       Investment expenses       7
6 Donated services and use of facilities
7 Investment expenses
8 Prior period adjustments
9 Other changes in net assets or fund balances (explain in Schedule O)
Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line
33, column (B))
Part XII Financial Statements and Reporting
Check if Schedule O contains a response or note to any line in this Part XII
1 Accounting method used to prepare the Form 990: Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
□ Separate basis □ Consolidated basis □ Both consolidated and separate basis  b Were the organization's financial statements audited by an independent accountant?
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis  c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.
Form 990 (201

#### **SCHEDULE A** (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service ▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Name	of the organization	•				Employer identification	n number		
	EUM OF MODERN ART						24100		
Par						· · · · · · · · · · · · · · · · · · ·	ons.		
	organization is not a private found								
1	☐ A church, convention of church			ibed in se	ection 17	'0(b)(1)(A)(i).			
2 3	A school described in section			<b>!</b> :	- 470/5//	41 / A1 /:::1			
4	A medical research organizati						(iii) Entartha		
7	4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:								
5									
6	Parent .								
7									
8	A community trust described	in section 170(b)	(1)(A)(vi). (Complete	Part II.)					
9	An organization that normally	receives: (1) mo	re than 331/3% of its	support	from con	tributions, members	hip fees, and gross		
	receipts from activities relate support from gross investme	ent income and	unrelated business	taxable i	ncome (I	ess section 511 ta	than 331/3% of its x) from businesses		
	acquired by the organization a	after June 30, 19	75. See <b>section 509(</b> a	i)(2). (Coi	nplete Pa	art III.)			
10	An organization organized and								
11	An organization organized and one or more publicly supporte the box in lines 11a through 11	d organizations d	lescribed in section 5	09(a)(1) o	r section	509(a)(2). See sect	ion 509(a)(3). Check		
а	☐ Type I. A supporting organiz								
•	the supported organization(sorganization. You must con	s) the power to re	egularly appoint or ele	ct a majo	rity of the	e directors or trustee	es of the supporting		
b	☐ Type II. A supporting organi			nection w	rith its su	pported organization	n(s), by having		
	control or management of the organization(s). You must c	ne supporting org	janization vested in th	e same p	ersons ti	nat control or manaç	je the supported		
С	☐ Type III functionally integral     its supported organization(s)	ated. A supportir ) (see instruction:	ng organization opera s). <b>You must comple</b>	ted in cor te Part I\	nection v /, Section	with, and functionall ns A, D, and E.	y integrated with,		
d	☐ Type III non-functionally in that is not functionally integr requirement (see instruction	ated. The organi	zation generally must	satisfy a	distributi	on requirement and	ed organization(s) an attentiveness		
е	Check this box if the organize functionally integrated, or Ty	zation received a	written determination	from the	IRS that	it is a Type I, Type i	I, Type III		
f	Enter the number of supported								
g	Provide the following information		orted organization(s).				' '		
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	listed in you	rganization ir governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)		
				Yes	No				
(A)									
(B)									
(C)									
(D)									
(E)	•								
Total									

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2010 (b) 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . 91,348,611 88,978,253 123,940,602 99,837,516 135,284,742 539,389,724 levied 2 revenues for organization's benefit and either paid to or expended on its behalf . . . 0 0 0 0 0 The value of services or facilities furnished by a governmental unit to the organization without charge . . . . 0 n Total. Add lines 1 through 3. . . . 91,348,611 99,837,516 88,978,253 123,940,602 135,284,742 539,389,724 The portion of total contributions by each person other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . 32,908,930 Public support. Subtract line 5 from line 4. 506,480,794 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2010 (b) 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total Amounts from line 4 . . . . . . 7 91,348,611 99,837,516 88,978,253 123,940,602 135,284,742 539,389,724 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . . . . . . . . . . . . 17,076,148 15,783,171 15,630,866 16,484,359 13,641,465 78,616,009 Net income from unrelated business activities, whether or not the business is regularly carried on . . . . . 132,868 1,159,754 1,735,350 789,462 3,817,434 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . . . . 4,839,958 4,744,645 4,259,230 4,399,438 4,287,220 22,530,491 Total support. Add lines 7 through 10 11 644,353,658 12 12 179,474,271 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 6, column (f) divided by line 11, column (f) 78.6 % 15 Public support percentage from 2013 Schedule A, Part II, line 14 . . . . . . . . . . . . . . . . . . 15 % 81.87 331/3% support test-2014. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this  $\square$ b 331/3% support test-2013. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test-2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test-2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Part III	Support Schedule for Organizations Described in Section	509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.)

If the organization fails to qualify under the tests listed below, please complete Part II.)

C1:	in the organization rails to quality	under the te	Sts listed Del	ow, piease co	ompiete Part	(I.)	
	on A. Public Support	(-) 0040	420044	( ) 0040	1 (20040	(10044	/5 THE
	dar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
_	sold or services performed, or facilities						
	furnished in any activity that is related to the						
_	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf				_		
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3				]		
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
<u>~</u>	line 6.)						
	on B. Total Support		I	<b>1</b>			
	dar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents,						
	royalties and income from similar sources .						
h	-						
þ	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
_							
	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is regularly carried on						
40							
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13							
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the	ne organizatior	n's first, secon	d, third, fourth	, or fifth tax ye	ear as a section	n 501(c)(3)
	organization, check this box and stop he						. ▶ 🗆
<u>Secti</u>	on C. Computation of Public Suppor						
15	Public support percentage for 2014 (line 8					15	%
16	Public support percentage from 2013 Sch	nedule A, Part	III, line 15 .			16	%
	on D. Computation of Investment In						
17	Investment income percentage for 2014 (					17	%
18	Investment income percentage from 2013	Schedule A,	Part III, line 17			18	%
19a	331/3% support tests—2014. If the organ	ization did not	check the box	con line 14, a	nd line 15 is m	ore than 331/39	6, and line
_	17 is not more than 331/3%, check this box						
b	11						
	line 18 is not more than 331/3%, check this I						
20	Private foundation. If the organization di	a not check a	pox on line 14	, 19a, or 19b, (	check this box	and see instruc	ctions 🕨 🔲

#### Part IV

#### **Supporting Organizations**

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- C Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
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Part	Supporting Organizations (continued)	
		Yes No
11 a	Has the organization accepted a gift or contribution from any of the following persons?	
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a
b	A family member of a person described in (a) above?	11b
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c
Section	on B. Type I Supporting Organizations	
1	Did the directors, trustees, or membership of one or more supported organizations have the power to	Yes No
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2
Section	on C. Type II Supporting Organizations	
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	Yes No
Section	on D. All Type III Supporting Organizations	
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	Yes No
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3
Section	on E. Type III Functionally-Integrated Supporting Organizations	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see	instructions):
а	☐ The organization satisfied the Activities Test. Complete line 2 below.	,
b	The organization is the parent of each of its supported organizations. Complete line 3 below.	
С	☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (	see instructions).
2	Activities Test. Answer (a) and (b) below.	Yes No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b
3	Parent of Supported Organizations. Answer (a) and (b) below.	
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organization	jan	izations	
1	tru	st on Nov. 20, 1970. See ii	nstructions. All
other Type III non-functionally integrated supporting organizations must co	mpl	ete Sections A through E.	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2	,	
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			0.6450.000.000
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):		en de passerbacar en arche (n	
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		1
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount		10 Park (10	Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1	Control of the Contro	
2 Enter 85% of line 1	2	ARREST COMPANY OF THE PROPERTY OF THE	
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functional	v-in	tegrated Type III supporting	g organization (see
instructions).	,	334 1 Jpo capporing	5 5amzadon 1966

Part	Y Type III Non-Functionally Integrated 509(a)(3	3) Supporting Organ	izations (continued)	r ago s
Sect	ion D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish	exempt purposes		
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	orted	
	organizations, in excess of income from activity			
3_	Administrative expenses paid to accomplish exempt purp	oses of supported orga	ınizations	
	Amounts paid to acquire exempt-use assets			
5_	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
	Total annual distributions. Add lines 1 through 6.	1 11		
8	Distributions to attentive supported organizations to whic (provide details in <b>Part VI</b> ). See instructions.	n the organization is res	sponsive	
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
			(ii)	(iii)
S	ection E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributions Pre-2014	Distributable Amount for 2014
1	Distributable amount for 2014 from Section C, line 6	USA CALLES		
2	Underdistributions, if any, for years prior to 2014	and a supplied of the supplied		
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:			
a		S016395 S45 PA		All the substitution of the substitution
b				
<u>c</u>	CASE CONTROL OF THE C			BOOKER BUILDING COME.
<u>u</u>	From 2013			Constitution of the second
f	Total of lines 3a through e		STATE OF STA	
g	Applied to underdistributions of prior years			
h	Applied to 2014 distributable amount			
i	Carryover from 2009 not applied (see instructions)	elifeti el ses esperas el ses s'esp	医神经肠管 医原丛 医上颌	
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section			
	D, line 7: \$	240 (25 Sept 2010)	ATT THE WHITE BUILDING	
a	Applied to underdistributions of prior years	E SUCCESSION DE LE COMP		
b	Applied to 2014 distributable amount			
C	Remainder. Subtract lines 4a and 4b from 4.			
E	Remaining underdistributions for years prior to 2014, if			
5	any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions).	and having an action		
		0.00.00.00.00.00.00.00		
O	Remaining underdistributions for 2014. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see			
	instructions).	E SUCCESSION SHOWS	elegation acceptance of	
7	Excess distributions carryover to 2015. Add lines 3j			
	and 4c.			Section of the sectio
8	Breakdown of line 7:			
a	te de la companya de La companya de la co			
b				
С				Park Control of the Control
d	Excess from 2013			
e	Excess from 2014			

restaurant operations.	
***************************************	
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#### SCHEDULE C (Form 990 or 990-EZ)

## **Political Campaign and Lobbying Activities**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- · Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

	ee separate instructions), ti				
	ection 501(c)(4), (5), or (6) orga of organization	inizations: Complete Part III.		Employer ider	ntification number
	UM OF MODERN ART			' -	13-1624100
		e organization is exempt und	ar section 501(		
1		the organization's direct and indire			nyanization.
2	•			<b>-</b>	•
3					,
	voidificon flouro ; ; ;				
Part	-B Complete if the	e organization is exempt unde	er section 501(c	c)(3).	
1		excise tax incurred by the organiza			)
2		excise tax incurred by organization			<del></del>
3	If the organization incurre	ed a section 4955 tax, did it file For	m 4720 for this ye	ear? , , , ,	, . Yes No
4a					Yes 🔲 No
b	If "Yes," describe in Part				
Part		e organization is exempt und			(c)(3).
1		ly expended by the filing organiz			
2		filing organization's funds contrib			
_		vities			
3		expenditures, Add lines 1 and 2.			
				· · · · · · · · · · · · · · · · · · ·	
4		n file Form 1120-POL for this year			
5		ses and employer identification nur			
	the amount of political or	ents. For each organization listed, ontributions received that were pro	enter the amount	paid from the filing organi	ization's funds. Also enter
	as a senarate segregated	fund or a political action committe	PAC) If addition	nal space is needed prov	ide information in Part IV
			10 (1 7 10). 11 daditio	I ar space is necaea, prov	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate political organization. If
					none, enter -0
(1)	•		• • •		
<del>\'''</del>					
(2)					
	- 11 - 12 - 13 - 13 - 13 - 13 - 13 - 13				
(3)					
(4)					
(4)					
(5)					
(6)					

SCUR	dule C (Form 990 of 990-EZ) 2014					Page ∠		
Pa	rt II-A Complete if the organizatio section 501(h)).	n is exempt u	nder section 50	11(c)(3) and filed	l Form 5768 (ele	ection under		
A	Check ► ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).							
В	Check ▶ ☐ if the filing organization ch	ecked box A a	nd "limited cont	rol" provisions a	pply.			
		ying Expenditu			(a) Filing	(b) Affiliated		
	(The term "expenditures" m	eans amounts	paid or incurred.)		organization's totals	group totals		
1	a Total lobbying expenditures to influence	ing)	0					
	b Total lobbying expenditures to influence a legislative body (direct lobbying)							
	<ul> <li>Total lobbying expenditures (add lines 1</li> </ul>	a and 1b) .	<i>.</i> .		60,000	****		
	d Other exempt purpose expenditures .				230,136,082			
	e Total exempt purpose expenditures (add	d lines 1c and 1c	d)		230,196,082			
	<ul> <li>f Lobbying nontaxable amount. Enter columns.</li> </ul>	the amount from	om the following	table in both	1,000,000			
	If the amount on line 1e, column (a) or (b) is	: The lobbying	nontaxable amount	is:				
	Not over \$500,000	20% of the am	ount on line 1e.					
	Over \$500,000 but not over \$1,000,000	\$100,000 plus	15% of the excess	over \$500,000.				
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus	10% of the excess of	over \$1,000,000.	and the same of th			
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus	5% of the excess o	/er \$1,500,000.		Salat Service College		
	Over \$17,000,000	\$1,000,000.				Both to be a second		
	g Grassroots nontaxable amount (enter 25	5% of line 1f)	<i></i>		250,000			
	h Subtract line 1g from line 1a. If zero or le	ess, enter -0-			0			
	<ul> <li>Subtract line 1f from line 1c. If zero or le</li> </ul>				0	,		
	i If there is an amount other than zero reporting section 4911 tax for this year'			the organization		Yes No		
	(Some organizations that made a se	ction 501(h) ele	Period Under sec ction do not have uctions for lines	e to complete all	of the five colum	ns below.		
	Lobbying	Expenditures	During 4-Year Av	eraging Period				
	Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) Total		
2	a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000		
	b Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000		
	c Total lobbying expenditures	134,000	90,000	60,000	60,000	344,000		
	d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000		
	e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000		
	f Grassroots lobbying expenditures	0	0	o	o	0		

Schedule C (Form 990 or 990-EZ) 2014

Part	Complete if the organization is exempt under section 501(c)(3) and has NOT f (election under section 501(h)).	ilea i	Form	1 5/68		
For e	ach "Yes," response to lines 1a through 1i below, provide in Part IV a detailed	(a)		(b)		
	ption of the lobbying activity.	Yes	No	А	mount	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?					
þ	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
C	Media advertisements?					
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities?					
j 0-	Total, Add lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6).	)(5), c	or se	ction		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year? .			3		
Part	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," O answered "Yes."				line :	3, is
1 2	Dues, assessments and similar amounts from members	of	1			
а	Current year		2a			
b	Carryover from last year		2b			
C	Total		2c			
3	$Aggregate\ amount\ reported\ in\ section\ 6033(e)(1)(A)\ notices\ of\ nondeductible\ section\ 162(e)\ dues\ .$		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobby and political expenditure next year?		4			
5	Taxable amount of lobbying and political expenditures (see instructions)		5			
Part				L		
Provid	e the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated gro instructions); and Part II-B, line 1. Also, complete this part for any additional information.	up lis	t); Pa	rt II-A,	lines 1	and
	***************************************					
	***************************************					
	***************************************					
	***************************************					
	······································					
	***************************************					
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#### SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

MUSE	UM OF MODERN ART		13-1624100
Pai			
	Complete if the organization answered	"Yes" to Form 990, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year) .		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor	advisors in writing that the assets h	neld in donor advised
	funds are the organization's property, subject to the	e organization's exclusive legal contr	ol? 🔲 Yes 🗌 No
6	Did the organization inform all grantees, donors, a	and donor advisors in writing that gra	nt funds can be used
	only for charitable purposes and not for the bene-	fit of the donor or donor advisor, or t	for any other purpose
	conferring impermissible private benefit?		· · · · · · . Tyes I No
Par	t II Conservation Easements.		
	Complete if the organization answered	"Yes" to Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the		
	Preservation of land for public use (e.g., recrea	• • • • • • • • • • • • • • • • • • • •	of a historically important land area
	Protection of natural habitat		of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization he	eld a qualified conservation contributi	on in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а			2a
b	Total acreage restricted by conservation easement		
c	Number of conservation easements on a certified t		
d	Number of conservation easements included in		
•		· · · · · · · · · · · · · · · · · · ·	
3	Number of conservation easements modified, trans		
•	tax year ►	oromod, resource, extinguished, or ter	minuted by the organization during the
4	Number of states where property subject to conse	rvation easement is located	
5	Does the organization have a written policy re		spection handling of
•	violations, and enforcement of the conservation ea		·
6	Staff and volunteer hours devoted to monitoring, in		
U	Stall and volunteer nours devoted to monitoring, if	ispecting, and emorcing conservation	reasements during the year
7	Amount of expenses incurred in monitoring, inspec	ating and anforcing concentration are	amonto duvina the user
•	S	sting, and enforcing conservation eas	ernents during the year
8	Does each conservation easement reported on line	2(d) above satisfy the requirements of	f paction 170(b)(4)(P)(i)
O			
0	In Part XIII, describe how the organization reports		· · · · · · · · · · · · · · · No
9	balance sheet, and include, if applicable, the text of		
	organization's accounting for conservation easeme		naticial statements that describes the
Pari			Other Similar Apoeta
a Mail	Complete if the organization answered		
1a	If the organization elected, as permitted under SF		
14	works of art, historical treasures, or other similar		
	public service, provide, in Part XIII, the text of the f		
b	If the organization elected, as permitted under S		
, u	works of art, historical treasures, or other similar		
	public service, provide the following amounts relat		addation, or research in fartherance of
	(i) Payenus included in Form 000 Part VIII line 1	g to those home.	<b>►</b> •
	(i) Revenue included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art	historical traceures or other similar	r apports for financial sain annual the
4	following amounts required to be reported under S		
a	Revenue included in Form 990, Part VIII, line 1 . Assets included in Form 990, Part X		🟲 🐧
a	Assets included in Form 990, Part X		· · · · ▶ \$

Pari	Organizations Maintaining	Collections of	Art. Historica	I Treasures	s. or Ot	her Similar A	ssets (continued)
3	Using the organization's acquisition,						
	collection items (check all that apply):			ioux any or a	10 101101	ring and are a	significant account
а	✓ Public exhibition		d [√] Lo	an or exchan	ae prodi	ramo	
b	Scholarly research						
C	✓ Preservation for future generations		e □ 0				
4	Provide a description of the organizations		and avalain ha	u thou furtho	tha ara	onization'a ava	mnt nurnaga in Davi
4	XIII.	non's collections a	and explain no	w mey turmer	the org	anization's exe	mpt purpose in Part
5		!!=!+					
J	During the year, did the organization assets to be sold to raise funds rather						
Part			illieu as part o	tile Organiza	iion s co	ollection?	☐ Yes ☑ No
a Hell			! 4a	D-4 IV II-	- 0		
	Complete if the organization	answered Tes	to Form 990	ı, Part IV, iini	e 9, or r	reported an an	nount on Form
	990, Part X, line 21.		!		,.		•
1a	Is the organization an agent, trustee,	, custodian or oth	er intermediar	y tor contribu	itions or	otner assets n	
	included on Form 990, Part X?						
b	If "Yes," explain the arrangement in Pa	art XIII and comple	ete the followir	g table:	_		
						F	mount
C	Beginning balance				10		
d					1d		
e	- ·				<u>1e</u>		
f	Ending balance						
2a	Did the organization include an amour						
b	If "Yes," explain the arrangement in Pa	art XIII. Check here	e if the explana	tion has beer	provide	ed in Part XIII .	. , . 🗆
Par					2		
	Complete if the organization	answered "Yes'	' to Form 990	, Part IV, line	e 10.		
		(a) Current year	(b) Prior year	(c) Two yea	ars back	(d) Three years bac	k (e) Four years back
1a	Beginning of year balance	542,464,000	459,691,0	000 438,	939,000	429,992,00	356,715,000
b	Contributions	86,184,000	70,582,		247,000	41,254,00	
С	Net investment earnings, gains, and					,,,,,,	
	losses	8,285,000	37,563,6	30.	123,000	-2,947,00	23,497,000
d	Grants or scholarships	0	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0	0	2,0	0 0
е	Other expenditures for facilities and						
	programs	30,961,000	25,372,6	000 46	618,000	29,360,00	-1,774,000
f	Administrative expenses	0	20,012,	0	0	20,000,00	0 0
g	End of year balance	605,972,000	542,464,		691,000	438,939,00	
2	Provide the estimated percentage of t						701 423,332,000
a	Board designated or quasi-endowmer		-	rg, column (	a), noid e		
b	- · · · · · · · · · · · · · · · · · · ·	41 %	2.70				
c	Temporarily restricted endowment ▶	54 %					
•	The percentages in lines 2a, 2b, and 2	o chould equal 10	00%				
За	Are there endowment funds not in the	to should equal 10	o organization	that are hold	and ad	ministavad for t	••
vu	organization by:	possession or th	e organization	triat are rielu	and ad	ministered for ti	
	- · ·						Yes No
	(i) unrelated organizations						3a(i) /
L	(ii) related organizations	e e e e e e e e e e e e e e e e e e e					3a(ii) 🗸
D A	If "Yes" to 3a(ii), are the related organi	zations listed as re	equired on Scr	equie R? .			3b
4	Describe in Part XIII the intended uses		n's endowmei	it lunds.			······································
Part							<b></b>
	Complete if the organization				T		
	Description of property	(a) Cost or oth		est or other basis		Accumulated	(d) Book value
		(investme	· ·	(other)	QE	epreciation	
1a	Land	•	0	91,352,129			91,352,129
b	Buildings	·	0	538,163,997	ļ	237,690,322	300,473,675
C	Leasehold improvements	•	0	4,427,316	1	4,368,938	58,378
d	Equipment		0	85,586,895		79,170,795	6,416,100
e	Other	· <u> </u>	0	70,680,147		0	70,680,147
Total.	Add lines 1a through 1e. (Column (d) m	nust equal Form 99	90, Part X, colu	mn (B), line 1	0c.)	>	468,980,429

		_ · · · ·
Investments—Other Securities.  Complete if the organization answered "Yes" to Fe	orm 000 Part IV line	a 11h San Form 990 Part V line 12
(a) Description of security or category	(b) Book value	(c) Method of valuation:
(including name of security)	(b) Book value	Cost or end-of-year market value
(1) Financial derivatives , ,	. 3,765,000	End-of-Year Market Value
(2) Closely-held equity interests	. 0	
(3) Other Credit	93,487,503	End-of-Year Market Value
(A) Private Equity	80,240,558	End-of-Year Market Value
(B) Multi-Strat & other	67,177,534	End-of-Year Market Value
(C) Event Driven	41,015,713	End-of-Year Market Value
<sup>(D)</sup> Equity Long/short	23,121,604	End-of-Year Market Value
(E) Real Assets	8,533,828	End-of-Year Market Value
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	317,341,740	
Part VIII Investments—Program Related.		
Complete if the organization answered "Yes" to F		e 11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation:
		Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		demands and the second section of the section of th
(6)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.} ►		
Part IX Other Assets.	000 D W. E	44 L O . E
Complete if the organization answered "Yes" to F	orm 990, Part IV, line	
		(b) Book value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	* * * * * * *	<b>L</b>
Part X Other Liabilities.	· · · · · · · · · · · · · · · · · · ·	
Complete if the organization answered "Yes" to F	orm 990 Part IV line	a 11e or 11f See Form 990 Part V
line 25.	onn 990, rait iv, iin	e rie or rii. See Form 990, Fait A,
1. (a) Description of liability (b) Book value	e	
(1) Federal income taxes		
703	740 540	
(3)	,749,540	A SAN MENGANIS PERMIT SECTION SAN PROPERTY OF SAN ASSAULT
(4)		
(5)		Proceedings of the Control of the Co
(6)		的。 第一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个
(7)		en en de la composition della
(8)		
(9)		da la seculo de la companya de la c
	1.749.540	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedul	e D (Form 990) 2014				Page 4
Part		ents \	Vith Revenue per I	Retur	
	Complete if the organization answered "Yes" to Form 990, F	art IV	, line 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	389,402,000
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-20,964,429		
b	Donated services and use of facilities	2b	0		
C	Recoveries of prior year grants	2c	0		
d	Other (Describe in Part XIII.)	2d	11,161,218		
е	Add lines 2a through 2d			2e	-9,803,211
3	Subtract line 2e from line 1			3	399,205,211
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	11,948,746		
b	Other (Describe in Part XIII.)	4b	-25,751,094		
c	Add lines 4a and 4b			4c	-13,802,348
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	385,402,863
Part				r Ret	urn.
	Complete if the organization answered "Yes" to Form 990, F	art IV	', line 12a.		
1		• •		1	253,036,000
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 . 1			
a	Donated services and use of facilities	2a	0		
b	Prior year adjustments	2b	0		
C.	Other losses	2c	0		
d	Other (Describe in Part XIII.)		9,098,979		
e	Add lines 2a through 2d			2e	9,098,979
3	Subtract line 2e from line 1	<i>i</i> ' 1		3	243,937,021
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	11,948,746		
b	Other (Describe in Part XIII.)	4b	-25,749,685		
C			· · · · · · ·	4c	-13,800,939
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, lin	e 10.)		5	230,136,082
	XIII Supplemental Information. le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a an	d 4. D	art IV lines the and Oh	. Dort	V line 4: Dort V line
	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part				
	ule D, Part III, Line 1 - The Museum's collections, acquired through purchase a				
	lidated statements of financial position. Purchases of collection items are reco				
	ases in unrestricted net assets. Contributed collection items are not reflected i				
deacc	essions, which are reflected as increases in temporarily restricted net assets,	are us	ed exclusively to acqui	re othe	er items for the
collec	tion.				
	lule D, Part III, Line 4 - The Museum is chartered as an educational institution v		***************************************		
•	available to its members and the public to encourage an ever-deeper understa				
	al, and international audiences that it serves. In pursuit of this goal, the Muse				
	ure, drawing, printmaking, photography, film, performance, media, architectur				
	ship of its Board of Trustees and staff, the Museum strives to establish, reser				
	that reflects the vitality, complexity and unfolding patterns of modern and con				
	ams of unparalleled significance; sustain a library, archives and conservation		ory that are recognized	as in	ternational centers of
resea	ch; and support scholarship and publications of preeminent intellectual merit	<b>:</b>			
Calar	hilo D. Dout V. Line A. The Missourus and consist of several and		individual female acti-	liabad	for a mariable of
	Jule D, Part V, Line 4 - The Museum's endowment funds consist of approximate				
	ses, including art acquisitions, exhibitions, publications, educational and ope				
	cted endowment funds and funds designated by the Board to function as endo				
	ples, net assets associated with endowments funds, including funds designat fied and reported based on the existence or absence of donor-imposed restric				
	lio is to support the Museum's mission by providing a reliable source of funds			are IVI	assum a myesillent

Schedule D, Part XI, Line 2d - Primarily defined benefit plan changes other than net periodic benefit costs \$4,865,335 and related organizations which file a separate return (\$16,026,553.)

# Part XIII - Supplemental Information (Continued)

Schedule D. Part XI. Line 4b - Primarily consists of cost of goods sold on retail operations (\$27,508,947), amounts related to special events and exhibitions \$582,583, interest income related to sale of development rights \$493,043, intra-company publication sales \$935,630.
Schedule D, Part XII, Line 2d - Primarily related to organizations which file a separate return \$9,456,895 and change in swap valuation (\$357,916.)
Schedule D, Part XII, Line 4b - Primarily consists of cost of goods sold on retail operations (\$27,508,947), amounts related to special events \$582,583, interest income related to sale of development rights \$493,043.

#### **SCHEDULE F** (Form 990)

## Statement of Activities Outside the United States

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

Name	of the organization					Employer id	entification ı	number
	EUM OF MODERN ART						-1624100	
Pa	General Information Form 990, Part IV, line		ies Outside	the United States. Comp	olete if the organi	ization ansv	wered "Ye	s" on
1	For grantmakers. Does the assistance, the grantees' eli grants or assistance?	gibility for th	e grants or as					□No
2	For grantmakers. Describe assistance outside the Unite		the organizati	on's procedures for monit	toring the use o	of its grant	s and oth	er
3	Activities per Region. (The fo	llowing Part	I, line 3 table o	can be duplicated if addition	nal space is need	ied.)		
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity liste a program se describe specifi service(s) in r	ervice, of type of	(f) To expenditu and invest in regi	res for Iments
(1)	Central America and the Caribb	0	0	Investments			124,	106,464
(2)	Europe (including Iceland and C	0	0	Investments			46,	079,246
(3)	North America (including Canad	0	0	Investments			31,	757,149
(4)	East Asia and the Pacific	0	0	Investments			5,	777,244
(5)	Middle East and North Africa	0	0	Investments				618,899
(6)								
(7)								
(8)								
(9)		:						
(10)					Ę			
(11)								
(12)								
(13)								
(14)			<b>.</b>					
(15)								
(16)								
(17)								
За	Sub-total							
b	sheets to Part I							
c	Totals (add lines 3a and 3b)	0	0				208,	339,002

Page 2

Schedule F (Form 990) 2014

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

(h) Description (f) Method of valuation of non-cash assistance appraisal, other)											
(g) Amount of non-cash assistance	THE TAX AND ADDRESS OF THE TAX AND ADDRESS OF THE TAX ADDRESS OF THE T										
(f) Manner of cash disbursement										-	
(e) Amount of cash grant											
(d) Purpose of grant		-		The state of the s							
e of (b) IRS code (c) Region (tion section and EIN (if applicable)				5 2012 2012 2013							
1 (a) Name of organization		(2)	(4) The second of the second o			(10)		(2)	(14)		(16)

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Schedule F (Form 990) 2014

Page 3

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. Schedule F (Form 990) 2014

Part III Grants ar

(h) Method of valuation (body, FMV, appraisal, other)																			Schedule F (Form 990) 2014
(g) Description of non-cash assistance						-													
(f) Amount of non-cash assistance																			
(e) Manner of cash disbursement																			
(d) Amount of cash grant																			
(c) Number of recipients					`														
e of grant or assistance (b) Region (c) Number of recipients																			
(a) Type of grant or assistance	(1)	(2)	(3)	(4)	(5)	(6)	(2)	(8)	(6)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	

Page	4

Part	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☑ Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	<b>∀</b> Yes	□ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	□ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	☐ Yes	☑ No

Schedule F (Form 990) 2014

Part V	Supplemental Information  Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).
••	,

### SCHEDULE G (Form 990 or 990-EZ)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Name of the organization Employer identification number MUSEUM OF MODERN ART 13-1624100 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants Internet and email solicitations f Solicitation of government grants Phone solicitations g Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? √ Yes 

√ No b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (vi) Amount paid to (iii) Did fundraiser have (i) Name and address of individual (iv) Gross receipts from activity (or retained by) fundraiser listed in custody or control of contributions? (or retained by) organization (ii) Activity or entity (fundraiser) col. (i) Yes No 1 See Schedule G, Part IV, Statement 2 3 4 5 6 8 9 10 0 172,500 -172,500 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. AL, AR, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, KS, KY, LA, MA, MD, ME, MI, MN, MS, MT, NC, ND, NH, NJ, NM, NV, NY, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VA, VT, WA, WI, WV, WY

b If "Yes," explain:

		(Form 990 or 990-EZ) 2014				Page 2
Pa	rt III	Fundraising Events. Con				
		than \$15,000 of fundraisin		and gross income on l	Form 990-EZ, lines 1 a	and 6b. List events with
		gross receipts greater tha	n \$5,000.			
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			Party in the Garden	DR Luncheon	3	(add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
ne						
Revenue	1	Gross receipts	4,498,750	3,508,500	2,015,019	10,022,269
Re						
	2	Less: Contributions	4,315,610	3,436,700	1,814,219	9,566,529
	3	Gross income (line 1 minus				
		line 2)	183,140	71,800	200,800	455,740
	4	Cash prizes	0	0	0	0
		·				
	5	Noncash prizes	0	0	0	0
45		·				
Ses	6	Rent/facility costs	45,828	14,349	49,289	109,466
ë		-				
X	7	Food and beverages	206,676	67,723	159,999	434,398
<b>Direct Expenses</b>		_				
ïe	8	Entertainment	117,151	2,880	94,826	214,857
ш						
	9	Other direct expenses .	725,472	82,126	489,399	1,296,997
		•			· · · · · · · · · · · · · · · · · · ·	) minga Milakéya Pilaki apinciana Pilakéniapa. Mil Paulik II i 1965 k Il anir Mirik unipan 1965 n ili Madeyanada Mila
	10	Direct expense summary. Ad	ld lines 4 through 9 in c	olumn (d)	<b>&gt;</b>	2,055,718
	11	Net income summary. Subtra	act line 10 from line 3, c	olumn (d)	<b>&gt;</b>	-1,599,978
Pa	rt III	Gaming. Complete if the	organization answer	ed "Yes" to Form 99	0, Part IV, line 19, or	reported more
		than \$15,000 on Form 99	90-EZ, line 6a.			
٥			(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
J.			(a) oxigo	bingo/progressive bingo	(o) Other gaming	col. (a) through col. (c))
Revenue						
π_	1	Gross revenue				
8	2	Cash prizes				
SUS						
Expenses	3	Noncash prizes				
H.						
Direct	4	Rent/facility costs				
	5	Other direct expenses .				
			☐ Yes%	☐ Yes%	☐ Yes%	
	6	Volunteer labor	☐ No	☐ No	☐ No	
					•	
	7	Direct expense summary. Ac	ld lines 2 through 5 in c	olumn (d)	<b>.</b>	
				,		
	8	Net gaming income summar	y. Subtract line 7 from li	ne 1, column (d)	<u> </u>	
9		nter the state(s) in which the or	-			**********************
		the organization licensed to co	onduct gaming activities	s in each of these state:	s?	🗌 Yes 🗎 No
	b If	"No," explain:				
				the contract and a set was a second to a	ated during the tax year	? . 🗌 Yes 🗌 No

Schedu	lle G (Form 990 or 990-EZ) 2014 Page 3
11 12	Does the organization conduct gaming activities with nonmembers?
13 a b 14	Indicate the percentage of gaming activity conducted in:  The organization's facility
	Name ►
	Address►
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$
	Name ►
	Address ►
16	Gaming manager information:
	Name ►
	Gaming manager compensation ► \$
	Description of services provided ►
	□ Director/officer □ Employee □ Independent contractor
17 a	Mandatory distributions:  Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year > \$
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Schedule G, Part IV, Statement 1

Form: Schedule G

Page: 1

Line Number: Part I Line 2b

MUSEUM OF MODERN ART 13-1624100

### **Fundraiser Activity Information**

Name and Address	Activity	C1	Gross Receipts	C2	C3
John Brown Limited Inc PO Box 296	Develop, strategize and fundraise for Museum building project.	No	0	172,500	-172,500
Petersborough, NH 03458					
Total:			0	172,500	-172,500

C1 = Fundraiser control of funds?

C2 = Amount paid to (or retained by) fundraiser

C3 = Amount paid to (or retained by) organization

## SCHEDULE (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990. ► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service		► Infor	mation about Sche	➤ Attach to Form 990. dule I (Form 990) and its instru	b Form 990. Id its instructions i	► Attach to Form 990. ► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.	n990.	Open to Public Inspection
Name of the organization	***************************************						Em	Employer identification number
MUSEUM OF MODERN ART	ART							13-1624100
Part I General II	nformation	General Information on Grants and Assistance	Assistance					
1 Does the organi: the selection crit	zation mainta tería used to	Does the organization maintain records to substantiate the arthe selection criteria used to award the grants or assistance?	stantiate the amou	int of the grants or	assistance, the g	grantees' eligibility fo	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	ince, and
2 Describe in Part	IV the organi	zation's procedu	Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	the use of grant fu	nds in the United			} }
Part II Grants ar Part IV, lin	nd Other As ne 21, for an	Grants and Other Assistance to Domestic C Part IV, line 21, for any recipient that received	mestic Organiz received more the	ations and Don	nestic Governm Il can be duplica	Organizations and Domestic Governments. Complete if the organization more than \$5,000. Part II can be duplicated if additional space is needed.	the organization an pace is needed.	organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, more than \$5,000. Part II can be duplicated if additional space is needed.
1 (a) Name and address of organization or government	f organization t	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Sch I, Stmt 1								
(2)								
(3)								
(4)								
(5)	1	Administration in the latest and the			The state of the s	TOTAL		
(9)		demander 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -						
(7)								
(8)								
(6)								
(10)	5 C C C C C C C C C C C C C C C C C C C							
(11)	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1							
(12)	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Valuation			114400000000000000000000000000000000000		:	
2 Enter total numb	per of section	Enter total number of section 501(c)(3) and government o		rganizations listed in the line 1 table	ine 1 table			1
l ap	n Act Notice, s	ganizations lister	enter total number of other organizations listed in the fine i table enwork Reduction Act Notice, see the Instructions for Form 990.		Ö	Cat. No. 50055P		Schedule I (Form 990) (2014)

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
					With any control of the desired Association and the second of the second
7					
Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.  Schedule I, Part I, Line 2 - The Museum as sole Member of PS1 Contemporary Art Center, Inc. (DBA MoMA PS1). In 2000 MoMA PS1 and the Museum entered into an affiliation to	the information rate of PS1 Contemporary	equired in Part I, Iin ry Art Center, Inc. (DB/	e 2, Part IIi, column a MoMA PS1). In 2000 M	i (b), and any other additi MoMA PS1 and the Museum e	onal information. ntered into an affiliation to
promote the study, knowledge, enjoyment and appreciation of modern and contemporary art through a collaborative program of exhibitions, research, special projects and other educational and curatorial activities. MoMA PS1 retained its separate corporate status and is a support corporation of the Museum with the Museum as its sole corporate member. The	on of modern and its separate corpo	contemporary art throurate status and is a sup	igh a collaborative pro	gram of exhibitions, research Museum with the Museum a	sits sole corporate member. The
Museum has the right to appoint all members of the word PS1 board of Directors, word PS1 and the Museum entered into a management assistance and services agreements.  the Museum provides management assistance and service to MoMA PS1 in certain areas, including accounting and payroll, fundraising and development, coordination of MoMA PS1's information technology, insurance and legal affairs.	A PST BOARD OF DIE	certain areas, includin	g accounting and payr	no a management assistant oll, fundraising and developn	eard services agreement whereby tent, coordination of MoMA PS1's
					Schedule I (Form 990) (2014)

MUSEUM OF MODERN ART 13-1624100

Form: Schedule I

Page: 1

Line Number: Part II

### Description of Grants and Other Assistance to Governments and Organizations in the United States

		Recipient EIN	Amt. of cash grant	Amt. of non- cash asst.
Name and address	PS1 Contemporary Art Center Inc	23-7379091	569,859	
•	46-01 21st Street			
	Long Island City, NY 11101			
IRC code section	501c(3)			
Method of valuation				
Desc. of Non-Cash Asst.	Operating Support			
Purpose of grant				

### **SCHEDULE J** (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Open to Public Inspection Employer identification number

13-1624100 MUSEUM OF MODERN ART Part | Questions Regarding Compensation

.211.	Questions fregulating compensation			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.		Yes	No
	<ul> <li>☐ First-class or charter travel</li> <li>☐ Travel for companions</li> <li>☐ Tax indemnification and gross-up payments</li> <li>☐ Discretionary spending account</li> <li>☐ Health or social club dues or initiation fees</li> <li>☐ Personal services (e.g., maid, chauffeur, chef)</li> </ul>			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	1	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	<b>→</b>	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	<ul> <li>✓ Compensation committee</li> <li>✓ Independent compensation consultant</li> <li>✓ Form 990 of other organizations</li> <li>✓ Approval by the board or compensation committee</li> </ul>			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a b c	Receive a severance payment or change-of-control payment?	4a 4b 4c		√ √ √
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a b	The organization?	5a 5b		<b>√</b>
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a b	The organization?	6a 6b		<b>√</b>
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	<b>✓</b>	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III			,
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	8		<b>Y</b>
•	Regulations section 53 4958-6(c)?	1		

# Schedule J (Form 990) 2014

Page 2

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Comparison   Com			(B) Breakdown of W-2	f W-2 and/or 1099-MISC compensation	SC compensation	Datinomorito (C)			(E) Companeation
Operation (Ex. or	me and Title		(i) Base compensation		(iii) Other reportable compensation	other deferred compensation	(b) Nonaxable benefits	(E) (O)-(D)	in column (B) reported as deferred in prior Form 990
Control Deputing         (ii)         459,524         90,0151         20,272         498,559         34,000         2,002,444           Control Treasurer         (ii)         459,524         990,051         20,272         498,559         34,498         715,616           2, General         (ii)         379,019         150,000         20,223         131,686         34,498         715,616           4, Chell Investment         (ii)         460,873         539,143         18,130         33,414         1,424,600           Chell Investment         (ii)         460,873         539,143         18,130         33,414         1,424,60           Chell Investment         (ii)         460,873         539,143         18,130         33,414         1,424,60           Chell Investment         (ii)         460,873         539,143         18,130         33,414         1,424,60           Chell Investment         (ii)         460,873         530,000         9,660         164,716         33,414         1,424,60           Chell Investment         (ii)         460,873         50,000         9,660         164,716         31,462         550,336           Chell Investment         (ii)         334,622         50,000         0		ε	828,710			620,126	354,498	2,187,311	370,800
Circle Currator of to Endison         40.00 mode of the currator of the currat		8	0			0	0	0	0
Activative final residuent final residu	Đ <sub>i</sub>	ε	459,524	150'086	20,272	498,597	34,000	2,002,444	990,051
Located Livescented         (i)         379,019         150,000         20,233         113,186         34,486         715,616         1           C. Chel Liveschment         (ii)         460,673         539,143         18,130         373,100         334,44         1,424,660         5           C. Chel Liveschment         (ii)         460,673         539,143         18,130         334,41         1,424,660         5           Ch. Associate         (i)         460,673         50,000         9,660         6,347,16         35,462         550,336           Ch. Associate         (i)         354,622         50,000         9,660         164,716         37,322         616,223           Actual Affairs         (ii)         355,661         0         1,609         199,411         35,462         560,309           Actual Affairs         (ii)         355,662         50,000         9,660         164,716         37,322         616,223           Actual Affairs         (ii)         355,667         0         0         1,609         14,417         37,326         616,223           Actual Affairs         (ii)         312,025         0         0         1,609         14,417         37,326         560,309		<u> </u>	0	0	0	0	0	0	0
Really (ii)         (iii)         460,073         539,143         18,130         373,100         33,414         1,424,660         56           CCH ASsociate (iii)         (ii)         460,073         539,143         18,130         373,100         33,414         1,424,660         56           CCH Associate (iii)         (ii)         428,482         0         22,845         63,647         36,462         56,033           Senior Deputy (iii)         (iii)         355,661         0         1,669         164,716         37,542         616,233           Senior Deputy (iv)         (iii)         355,661         0         1,669         169,441         37,532         616,233           Atendral Affairs         (iii)         355,661         0         1,669         169,441         37,538         569,309           Atendral Affairs         (iii)         355,661         0         1,699         169,441         37,538         569,309           Atendral Affairs         (ii)         355,661         0         1,699         169,441         37,538         569,309           Atendral Affairs         (ii)         357,662         0         1,699         14,451         37,538         569,309           Atendral Aff	neral	(3)	379,019	150,000	20,233	131,866	34,498	715,616	150,000
C, Chief Investment         (i) the Associate         (i) the Associate         (i) the Associate         (ii) the Associate         (iii) the As		Ξ	0	0	0	0	0	0	0
Crit. Associate         (ii)         0         0         22,845         65,547         35,462         550,336           Senior Deputy (iii)         (iii)         35,4625         50,000         9,650         164,716         37,422         550,336           Senior Deputy (iii)         (iii)         35,622         50,000         9,650         166,9         166,273         616,252         616,252         616,252         616,252         616,252         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276         616,276 <td></td> <td>€</td> <td>460,873</td> <td></td> <td></td> <td>373,100</td> <td>33,414</td> <td>1,424,660</td> <td>539,143</td>		€	460,873			373,100	33,414	1,424,660	539,143
ICH, ASSOCIATE         (I)         428,482         0         22,845         65,547         55,0326         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,0336         56,		€	0			0	0	0	0
Semior Deputy         (ii)         354,625         50,000         9,650         164,716         37,262         616,253           Acternal Affairs         (i)         354,625         50,000         9,650         164,716         37,262         616,253           Centor Deputy         (i)         359,661         0         1,609         109,441         38,598         509,309           Centor Deputy         (i)         359,661         0         0         0         0         0           Anyan, Senior         (i)         297,967         0         293         14,817         38,536         379,759           Chief Exhibitions         (ii)         312,025         0         293         14,817         32,036         379,579           Chief Curator         (ii)         224,037         0         0         0         0         0         0         0           Dect, Chief Curator         (ii)         402,756         0         18,060         15,173         37,546         302,010           Security         (ii)         224,037         0         0         0         0         0         0           Director of Foreit Curator         (ii)         224,037         0		ε	428,482		22,845	63,547	35,462	550,336	0
Senior Deputy         (i)         35,4625         50,000         9,660         164,716         37,262         616,253           Identor Deputy         (ii)         35,4621         0         0         0         0         0         0         0           Identor Deputy         (ii)         355,661         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0		8	0		0	0	O	0	0
Central Attiants         (ii)         359,661         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <td>×</td> <td>8</td> <td>354,625</td> <td>20'09</td> <td></td> <td>164,716</td> <td>37,262</td> <td>616,253</td> <td>20,000</td>	×	8	354,625	20'09		164,716	37,262	616,253	20,000
Chilef Financial Curator of Curie Cu		E	0	0		0	0	0	0
Anayan, Senidronal Alfaurs         (ii)         297,987         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0		Θ	359,661	0	1,609	109,441	38,598	509,309	0
Report Formitions of final curator		▣	0	0	0	0	0	0	0
Chief Financial         (ii)         312,025         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <td></td> <td>(8)</td> <td>297,967</td> <td>0</td> <td>713</td> <td>45,683</td> <td>35,396</td> <td>379,759</td> <td>0</td>		(8)	297,967	0	713	45,683	35,396	379,759	0
Chief Financial         (i)         312,025         0         293         14,817         32,073         359,208           Chief Curator - (ii)         (ii)         274,097         0         18,765         50,382         380,507         0           Sculpture (iii)         (ii)         402,726         0         18,765         50,382         380,507         0           Deach, Chief Curator (ii)         (ii)         402,726         0         18,060         15,173         37,618         462,965           Director of (iii)         (ii)         247,190         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         <		€	0	0	0	0	0	0	0
Chief Curator - (ii)         (ii)         274,097         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0		Θ	312,025		293	14,817	32,073	359,208	0
Chilef Curator - (ii)         (ii)         274,097 or o         0         18,765 or o         50,382 or o         37,263 or o         380,507 or o           Sculpture (iii)         (ii)         402,726 or o         0         0         0         0         47,500 or o         2,739 or o         452,965 or o         0           Bach, Chief Curator of (iii)         0         231,731 or o         0         18,060 or o         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <td< td=""><td></td><td>Ξ</td><td>0</td><td></td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></td<>		Ξ	0		0	0	0	0	0
Sculpture         (ii)         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0 <t< td=""><td>stor -</td><td>(3)</td><td>274,097</td><td></td><td>18,765</td><td>50,382</td><td>37,263</td><td>380,507</td><td>0</td></t<>	stor -	(3)	274,097		18,765	50,382	37,263	380,507	0
bach, Chief Curator of fill bach backs         6         402,726         0         0         47,500         2,739         452,965         0           Director of fill backs of curator of chief Curator of fill backs         (i)         231,731         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0		Ē	0		0	0	0	0	0
Director of Of Chief Curator of Ch	<u> </u>	$\epsilon$	0	0	0	0	0	0	0
Director of Security         (i) a 231,731         0 b composition of the composition	:	€	402,726	0	0	47,500	2,739	452,965	0
Security         (ii)         247,190         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0	of	<b>(</b>	231,731	0	18,060	15,173	37,046	302,010	0
Chief Curator - (ii)         (ii)         247,190 or 0         0         240 or 0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0		€	0	0	0	0	0	0	0
herix, Chief Curator         (i)         286,641         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0	ı	8	247,190		240	20,649	37,618	305,697	0
herix, Chief Curator         (i)         286,641         0         2,255         29,571         33,256         351,723           strated Books         (ii)         240,039         0         0         0         0         0         0           c, Chief Curator - (ii)         (ii)         220,468         0         475         0         0         0         0           smmance Art         (ii)         0         0         0         0         0         0         0		Œ	0		0	0	0	0	0
Strated Books         (ii)         240,039         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         279,209         279,209         279,209         279,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         270,209         <	ırator	(1)	286,641	0	2,255	29,571	33,256	351,723	0
C, Chief Curator - (i)         (i)         240,039         0         564         0         38,606         279,209           C, Chief Curator (ii)         (ii)         200,468         0         475         0         0         0         0         0           Transce Art         (iii)         1         0         0         0         0         0         0		(E)	0	0	0	0	0	0	0
(ii)         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0	c, Chief Curator -		240,039		564	0	38,606	279,209	0
(i) 200,468 0 475 0 37,457 238,400 (ii) 0 0 0 0 0 0 0 0 0		Œ	0		0	0	0	0	0
0 0 0 0 0 0		<b>©</b>	200,468		475	0	37,457	238,400	0
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Page 3 Schedule J (Form 990) 2014

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Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J, Part I, Line 1a - As a condition of employment, the Museum requires the Director to reside in the Museum's apartment on the premises in Museum Tower in furtherance of the Museum. Health Club membership dues of the Director are paid for by the Museum and included in the Director's compensation.

Schedule J. Part I, Line 7 - Full-time employee, officer and ex-officio trustee. In 2015 Glenn Lowry earned \$828,710 in base compensation as well as (ii) an annual bonus of \$370,800 included in column B. These numbers compare to \$739,620 and \$360,000 in 2014. Commencing with Fiscal Year 2014 and included in column B, is an accrual of \$560,261, for a
multi-year supplemental employee retirement plan. The cumulative accrual through June 30, 2015 for Fiscal Year 2014 and 2015 is \$1,120,522. James Gara - Chief Operating Officer and Assistant Treasurer Full-time employee and officer, but not a trustee. Included in column B(ii), are amounts attributable to paid portions of a multi-year performance-based bonus and
retention bonus. The performance bonus was earned over a six year period and reported on previous Form 993s but not paid until 2014. The performance bonus was awarded based on
the achievement by Mr. Gara of certain multi-year service and performance requirements in 2009, 2010, 2011, 2012, 2013 and 2014 for areas such as operations and investments. Of the multi-year performance bonus and retention bonus earned in prior years and paid in 2014, \$990,051 (the entire amount) had been reported in previous Form 990s for fiscal years - 2009
through 2014. Patty Lipshutz - General Counsel and Secretary Full-time employee and officer but not a trustee. Included in column B(ii) is an amount attributable to a multi-year retention
bonus. Frank Ahimaz - Chief Investment Officer Full-time employee but not Trustee. Eligible for retention and annual bonus based on achievement of performance measures. A portion of
the multi-year bonus plan was paid in 2014 and is included in compensation. Anthony Wai - Director of investments Full-time employee but not Trustee. Eligible for retention and annual bonus based on achievement of performance measures. A portion of the multi-year bonus plan was paid in 2014 and is included in compensation. Todd Bishop - Senior Debuty Director -
External Affairs Full-time employee but not Trustee. Included in column (B)(ii) is a performance bonus. A portion of the performance bonus plan was paid in 2014 and is included in
compensation. The plan was subject to the achievement of service and performance requirements. Klaus Biesenbach - Director of MoMA PS1 Biesenbach receives compensation from
MoMA PS1. He also serves as MoMA's Chief Curator at Large.

SCHEDULE J-1 (Form 990) Department of the Treasury Internal Revenue Service

Continuation Sheet for Schedule J (Form 990)

► Attach to Form 990 to list additional information for Schedule J (Form 990), Part II.

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Open to Pub Inspection

0 0 0 0 0 0 0 (F) Compensation reported in prior Form 990 or Form 990-EZ Employer identification number 1624100 773,999 412,936 387,648 421,477 359,430 (E) Total of columns (B)(I)-(D) Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (Schedule J, Part II) 32,918 30,356 36,606 24,373 o į 35,751 (D) Nontaxable benefits 221,600 64,422 136,076 93,045 ۰¦ 39,957 (C) Retirement and other deferred compensation 1,178 252 20,483 20,710 0 0 1,484 (iii) Other reportable compensation (B) Breakdown of W-2 and/or 1099-MISC compensation (ii) Bonus & incentive compensation 0 260,130 0 0 7,500 0 0 0 0 0 274,189 267,644 303,654 245,020 238,142 (i) Base compensation EE ≘ ≘  $\equiv$ ≘ ≘ EE S (E **E E**  $\Xi$ ≘ ≘ € € ≘ ≘  $\Xi$ Œ ⊕ 🗎 Patricia Jeffers, Director of Human (A) Name and Title Ruth Shapiro, Director, Business Development Architecture and Design started Christopher Hudson, Publisher Martino Stierli, Chief Curator -MUSEUM OF MODERN ART Jay Levenson, Director of Anthony Wai, Director of International Program Name of the organization Investments Resources Part

SCHEDULEK (Form 990) MUSEUM OF MODERN ART

Name of the organization Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

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OMB No. 1545-0047

Employer identification number

13-1624100

(i) Pooled financing Yes No Yes No ŝ (h) On behalf of ۵ ۵ Yes (g) Defeased ဗို Yes 0 0 o 104,033,045 11,529 733,735 8,895,000 104,778,309 Refund Issuer's 1996A, 2001A, 2001-One -D, and pay costs of issuance ŝ Refund Issuer's 2008 One-A and pay costs of issuance O O 202,520,188 Refund various Bonds of Issuer Description of purpose Yes 433,188 0 64,593,399 64,160,211 £ m Ω Yes 64,582,831 104,770,510 (e) Issue price 1,086,188 201,738,255 64,210,000 202,818,443 ž ⋖ ⋖ Yes (d) Date issued 07/23/2008 07/29/2010 05/01/2012 Does the organization maintain adequate books and records to support the 649717PC3 649717QL2 649717RM9 (c) CUSIP # Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? 91-1882413 91-1882413 91-1882413 (b) Issuer EIN Has the final allocation of proceeds been made? Working capital expenditures from proceeds The Trust for Cultural Resources of City of NY Series 2012 1D and Series 2012A The Trust for Cultural Resources of City of The Trust for Cultural Resources of City of New York Series 2010 1A Capital expenditures from proceeds Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Year of substantial completion . Proceeds in refunding escrows. Issuance costs from proceeds . Private Business Use final allocation of proceeds? Other unspent proceeds Amount of bonds retired Other spent proceeds. (a) Issuer name Total proceeds of issue New York Series 2008 1A Bond Issues Proceeds Part II Partl Part Ö Ŋ 9 ω 6 2 5 4 5 9 \_ 4 12 Ξ 1  $\alpha$ O

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

bond-financed property? .

Are there any lease arrangements that may result in private business use of

Was the organization a partner in a partnership, or a member of an LLC,

which owned property financed by tax-exempt bonds?

Cat. No. 50193E

Schedule K (Form 990) 2014

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Yes

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Yes

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Yes

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Yes

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		*	A		В		O	۵	
3a Are bus	Are there any management or service contracts that may result in private business use of bond-financed property?	Yes	No	Yes	No	Yes	No	Yes	No
uco con	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are	Are there any research agreements that may result in private business use of bond-financed property?								
d If "	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Ent	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		%
5 Ent resi	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Tot	Total of lines 4 and 5		%		%		%		%
7 Doc	Does the bond issue meet the private security or payment test?								
8a Has	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?								
b If "	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Hay	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?								
Part IV	Arbitrage								
		1	A		В		U	۵	
1 Ha	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No.	Yes	S.
2 Fe	If "No" to line 1, did the following apply?		>		>		>		
"	Rebate not due yet?		<i>&gt;</i>		4		, A		
b Exc	Exception to rebate?	,		>		>			
o No	No rebate due?		*		>		`>		
# #I	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 lst	Is the bond issue a variable rate issue?		<i>&gt;</i>		<i>*</i>		<b>,</b>		
4a Has hec	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		*		<i>&gt;</i>		>		Abbresser
b Nar	Name of provider								
c Ter	Term of hedge								
d Wa	Was the hedge superintegrated?			-					
e Wa	11100 もちつ ちつりゃく もっぱつ ロチュガン								

Part	Part IV Arbitrage (Continued)								
	The Art and Ar	¥.		42	8	O	U	Ω	
		Yes	No	Yes	No	Yes	S	Yes	δ
5a	5a Were gross proceeds invested in a guaranteed investment contract (GIC)? .		*		<i>&gt;</i>		*		
٩	b Name of provider								
ပ	c Term of GIC								
ਰ	d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
ၑ	Were any gross proceeds invested beyond an available temporary period? .		<i>,</i>		<i>/</i>		<i>,</i>		
_	7 Has the organization established written procedures to monitor the								
	requirements of section 148?	>		>		>			
Part	Part V Procedures To Undertake Corrective Action								
		A		E	В	0	,	D	
	Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No

Schedule K, Part I, Column c-07/23/2008 202,520,188 The Trust for Cultural Resources of - CUSIP listed matches the one listed on the Issuer's Form 8038. However, this is not the final Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) CUSIP number for the Bonds. The final CUSIP number is 649717PD1 corresponding to the final maturity of 4/1/31.

of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available

under applicable regulations?

Schedule K, Part I, Column c-05/01/2012 104,770,510 The Trust for Cultural Resources of - CUSIP listed matches the one listed on the Issuer's Form 8038. However this is not the final CUSIP number for the Bonds. The final CUSIP number is 649717RM9 corresponding to the final maturity of 4/1/23. Schedule K, Part I, Column F07/23/2008 202,520,188 The Trust for Cultural Resources of - Bonds refunded by 2008-One-A Bonds: Issuer's 2000-One-A (issued 3/14/00), 2000-One-B (issued 3/14/00), 2001-One-A (issued 12/13/01), 2001-One-B (issued 12/13/01), 2001-One-C (issued 12/13/01). Schedule K, Part I, Column f-07/29/2010 64,582,831 The Trust for Cultural Resources of - The 2010-One-A Bonds refunded a portion of the Issuer's 2008-One-A Bonds (issued 7/23/08).

Schedule K, Part I, Column f-05/01/2012 104,770,510 The Trust for Cultural Resources of - Bonds refunded by 2012 Bonds: Issuer's 1996A (issued 11/20/96), 2001A (12/13/01), and 2001-One-D (issued 12/31/01).

Schedule K, Part II, Line 1-07/23/2008 202,520,188 The Trust for Cultural Resources of - Part II line 13 - Since the proceeds of all Bonds are used for refunding purposes, the year of substantial completion is no applicable.

Schedule K, Part II, Line 1-05/01/2012 104,770,510 The Trust for Cultural Resources of - Part II, Line 13 - Since the proceeds of all Bonds are used for refunding purposes, the year of substantial completion is not applicable.

substantial completion is not applicable.

Schedule K, Part II, Line 1-07/29/2010 64,582,831 The Trust for Cultural Resources of - Part II, line 13 - Since the proceeds of all Bonds are used for refunding purposes, the year of

Schedule K, Part II, Line 3-07/23/2008 202,520,188 The Trust for Cultural Resources of - Amount listed differs from the issue price in Part I, (e), due to investment earnings from refunding escrows.

### Part VI - Supplemental Information (Continued)

refunding escrows.
Schedule K, Part II, Line 3-05/01/2012 104,770,510 The Trust for Cultural Resources of - Amount listed differs from the issue price listed in Part I, (e), due to investment earnings from refunding escrows.
3
Schedule K, Part IV, Line 2b-07/23/2008 202,520,188 The Trust for Cultural Resources of - The issue qualified for a spending exception to rebate. No rebate calculation has been or will ever be made, before or after the due date of an 8038-T.
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### SCHEDULE L

### **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number

MUSE	EUM OF MODERN ART	Г								13-	16241	00		
Par		fit Transaction ne organization	ns (section 50 <sup>-</sup> answered "Ye	1(c)(3), es" on	section Form 99	501(c)(4), a 0, Part IV, l	nd 50 line 25	01(c)(29) organi 5a or 25b, or Fo	zations orm 99	only) 0-EZ,	Part	V, line	40b.	
1	(a) Name of disqualified	nareon	(b) Relationship b			person and		(c) Descripti	on of tra	onantini			(d) Cor	rected?
	(a) wante of disqualified	person		organiza	ation			(c) Descripti	on or trai	ISACIIO			Yes	No
(1)														
(2)														
(3)							<u> </u>							
(4)														
(5)														
(6)														
2	Enter the amount under section 4958													
•														
3	Enter the amount o	it tax, it any, or	i line 2, above,	reimb	ursea by	tne organ	izatio	n , , , .	• •	!	• \$	·		
Part	I come to and	or From Inter	reated Develop								-			
rait	Complete if th				Form 99	∩-F7 Part	V line	38a or Form 9	aan Ps	ort IV	lina 2	6. or i	f the	
	organization r	eported an am	ount on Form	990, P	art X, line	e 5, 6, or 2	2,	0000011011110	,,,,,,	.,.,	11110 2	O, OI I	i tile	
		<u> </u>		T										-
(a) Name of interested person		(b) Relationship with organization	(c) Purpose of loan		oan to or om the	(e) Origin principal an		(f) Balance due	(g) In (	(g) In default?		(h) Approved by board or committee?		ritten ment?
		Trans to garneauth	l Kidit		nization?	principal an	ilouit							nener
				То	From				Yes	No	Yes	No	Yes	No
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(2)		· · · · · · · · · · · · · · · · · · ·										-		
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(10)														
Total					·		. ▶	\$						
Part	Grants or Ass	sistance Bene	fiting Interest	ed Pe	rsons.									
	Complete if th	e organization	answered "Ye	s" on l	Form 99	0, Part IV, I	ine 27	7.						
(a)	Name of interested persor	n (b) Relation	ship between inter	ested	(c) Amount	of assistance	1	d) Type of assistar	ice	(e)	Purpo	se of a	ssistan	ce
		person	and the organization	on										
(1)														
(2)														
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(4)							<u> </u>							
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(8)														
(9)														
(10)														

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Part	Business Transactions Invo Complete if the organization a	<b>living Interested Persons.</b> answered "Yes" on Form 990	), Part IV, line 28a, 2	28b, or 28c.		
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
					Yes	No
(1)	Top of the Rock LLC	Trustee	221,047	see comment		<b>1</b>
	John Brown Limited Inc	former key employee		see comment		1
(3)	Phaidon Press Ltd	Trustee		see comment		1
(4)			<del></del>			
(5)						
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(8)					1	<del>                                     </del>
(9)						<del></del>
(10)						<del>                                     </del>
Part	V Supplemental Information					
	Provide additional information	n for responses to questions	on Schedule L (see	instructions).		
Scher	lule L, Part IV - The Museum has an ac			· · · · · · · · · · · · · · · · · · ·	n of the	
	to sell "combo packages" of admissio			<del></del>	<b>.</b>	f the
	each remit funds to the other for admi	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		*****		
	aula Crown, have direct or indirect fin					<u>/</u>
interests together in entities that own real estate investment properties around the world. John Brown Ltd - The Museum has retain former key employee as a consultant to develop and strategize for the Museum building project. Leon Black, a trustee of the Museu grantor of trusts where there is a minority interest in Phaidon Press Ltd. Phaidon Press Ltd. periodically sells art books to the Muse						
	s other museums.	Tionese III I IIII III I I I I I I I I I I I	nardon i 1033 Etai bi	critically sens art books to the	Mascuisi	
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### SCHEDULE M (Form 990)

### **Noncash Contributions**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Open To Public Inspection

Employer identification number

	UM OF MODERN ART					13-16241	00
Part	Types of Property	(a)	(b)	(c)			(d)
		Check if applicable	Number of contributions or items contributed	Noncash contr amounts repor Form 990, Part V	ted on		of determining atribution amounts
1	Art—Works of art	/	1081		0	not applicat	le
2	Art—Historical treasures						
3	Art—Fractional interests						
4 5	Books and publications Clothing and household						
J	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities-Publicly traded	✓	40	•	7,478,595	settlement	
10	Securities—Closely held stock .						
11	Securities—Partnership, LLC, or trust interests						
10	or trust interests						
12 13	Qualified conservation						
10	contribution—Historic						
	structures						
14	Qualified conservation						
	contribution—Other						
15	Real estate-Residential			_			
16	Real estate—Commercial						
17	Real estate—Other						
18	Collectibles						
19	Food inventory						
20 21	Drugs and medical supplies		<u></u>				
22	Historical artifacts						
23	Scientific specimens	,					
24	Archeological artifacts						
25	Other ► ()						
26	Other ► ()						
27	Other ► ()						
28	Other ► (						
29	Number of Forms 8283 received						
	which the organization completed	1 Form 828	3, Part IV, Donee Acknowle	agement		29	0
00.	Dodge at the control of the control of						Yes No
30a	During the year, did the organiza 28, that it must hold for at least the						
	to be used for exempt purposes						30a ✓
b	If "Yes," describe the arrangemen		a training fractions to 1				Jua
31	Does the organization have a		stance policy that require	es the review o	fanv no	n-standard	
	<del>-</del>				-		31 🗸
32a	Does the organization hire or us	e third par	ties or related organization	s to solicit, prod	ess, or se	ell noncash	
	contributions?						32a ✓
b	If "Yes," describe in Part II.						
33	If the organization did not report a	n amount ir	n column (c) for a type of pro	perty for which o	olumn (a)	is checked,	
	describe in Part II.						

Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
Schedule M	I, Part I - Nonmonetary contributions are recorded at estimated fair value at date of receipt if the Museum received certain goods
	s that meet criteria under generally accepted accounting principles for recognition as contributions. In accordance with
	Standards Codification (formally FASB Statement of Financial Accounting Standards 116), the Museum does not treat
	of art as revenue or record these art works on the Statement of Financial Position as these art works are used to support the
	educational mission. Proceeds from the deaccession of artwork are used solely to acquire other items for the collection,
Schedule M	, Part I, Line 1 - Loans of art work to the Museum - From time to time Trustees of the Museum may loan artworks to the Museum
for a limited	duration of time for specific exhibitions.
Schedule M	, Part I, Line 3 - Gifts of art work are considered by individual item. Fractional interests in art are considered one gift per partial
interest.	
Cabadula 86	David Line O. Cife of steel for the same of the same for the same of the same
Scriedule IV	, Part I, Line 9 - Gifts of stock from the same person, on the same trade date, are considered in the aggregate as one gift.
Schedule M	, Part I, Line 32b - A third party bank is authorized to sell donated securities as soon as possible upon confirmation by the
	ne Museum also contracts periodically with various auction houses to facilitate approved deaccessioned of art work.
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### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2014 ► Attach to Form 990 or 990-EZ.

Department of the Treasury Internal Revenue Service

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization Employer identification number MUSEUM OF MODERN ART 13-1624100

Form 990, Part III, Line 1 - The Museum of Modern Art is a private, nonprofit institution chartered by the State of New York in 1929 to foster public awareness of modern and contemporary art. In pursuit of this goal, the Museum has collected over 175,000 works of art, including works of paintings, sculpture, drawing, printmaking, photography, film, media, performance, architecture, and industrial and graphic design. The Museum also operates a publishing program, conducts an extensive educational program, and maintains a major library and archives. Its exhibitions are circulated nationally and internationally. The Museum's primary sources of support are admissions fees and membership dues, grants from individuals, foundations, and corporations, endowment income and revenue from retail sales of Museum related products. The Museum is managed by a Board of Trustees, consisting of 42 voting members. A Director and an administrative and curatorial staff oversee its operations and implement policy set by the board. Each year the Museum acquires through donation or purchase, in each of its curatorial departments, numerous works for its permanent collection. Acknowledged worldwide for its collection of 20th and 21st century art, the Museum has been instrumental in introducing the art of this period into the mainstream of modern life. The range of the museum's program of temporary exhibitions extends from retrospective studies of the work of major modern and contemporary artists to examinations of the cultural and aesthetic contexts of major historical moments, and also supports the work of less well known living artists through continuing exhibitions to review the latest trends in contemporary art. The Museum's programs are organized through six curatorial and a number of curatorial support departments. The curatorial support departments include collection care, collection exhibition technology, conservation, exhibition administration, exhibition design and production, film operations and preservation, imaging, outgoing loans, provenance, and registrar. In addition, the quality and depth of the Museum's collection enable the Museum to maintain an extensive loan program, which serves institutions both in the United States and abroad. Each year the Museum lends numerous works beyond those exhibited in its own galleries. The Museum was founded in 1929 as an educational institution and maintains a vast breadth of educational programming, which increased in the years after the opening of the renovated and expanded main facility in 2004. An estimated 100,000 individuals participate in targeted educational programs on and off site each year, and all Museum visitors have access to many forms of educational resources that complement the collection and exhibitions. These resources include information labels public tours and audio tours in seven languages as well as visual description tours for the blind and partially sighted and others with disabilities. The Education Center provides a central location for a wide array of educational resources including three classrooms, a theater, a publicly accessible library, an archive reading room, and three curatorial study centers. Educational programs take place throughout the week.

Form 990, Part VI, Section A, Line 2 - The Museum's Board of Trustees includes two members from the same family - David Rockefeller, who is not a voting trustee and David Rockefeller, Jr., who is a voting trustee. Two Trustees of the Museum have direct or indirect financial interests in Top of the Rock, an observation deck in Rockefeller Center. The Museum has an agreement with Top of the Rock, LLC which provides for each of the Museum and Top of the Rock to sell "combo packages" of admission tickets at a discount, to each of the Museum and Top of the Rock. In addition, these Trustees also have direct and indirect interests together in entities that own real estate investment properties around the world.

Form 990, Part VI, Section A, Line 4 - In September 2014, the Museum amended it's bylaws. Some of the principal changes impacted the membership structure of the board, raised the maximum number of trustees, and affected the composition of the governance committees.

Form 990, Part VI, Section B, Line 11b - The Museum's form 990 is drafted by the Museum's Controller's Office with input from many Museum departments, it is then reviewed by Museum senior staff including the Director, the Chief Operating officer, the Chief Financial Officer, and the General Counsel, as well as by external tax advisors. The 990 is then presented to the Museum's Audit Committee of the Board of Trustees for review and approval. A copy of the 990 is provided to each member for the Board of Trustees electronically or in printed copy prior to filing the return. The 990 is available to the public through the Museum's website www.moma.org.

Form 990, Part VI, Section B, Line 12c - On an annual basis, the Museum distributes its Code of Conduct to all Trustees and designated employees and requires that Conflict of Interest Questionnaires be completed and returned for initial review by the Office of the General Counsel and the Director of Human Resources respectively. Amongst other things, the Conflict of Interest Questionnaire requires the responder: confirm that he or she has read and understands the Code of Conduct, agree to abide by it, identify whether he or she or a family member has any relationship with the Museum that may represent a conflict of interest as defined by the Code and report any knowledge of a transaction which should be reported under the Code, etc. When potential employee conflicts of interest are reported or identified, when necessary, an investigation is conducted to determine the facts and circumstances and recommendation of action, if warranted, Such action may include, but is not limited to, prohibiting the individual from participating in deliberations and decisions regarding the transaction in question, or taking disciplinary action, which in appropriate circumstances may include suspension or termination. The employee's supervisor is notified of an employee with identified conflicts and the action to be taken, if any. When potential Trustee conflicts of interest are reported or identified, the General Counsel's office makes a report to a committee of the Board of Trustees with a recommendation for

### **Supplemental Information (Continued)**

action, if warranted, including but not limited to disclose to the Board of Trustees, prohibiting the Trustee from participating in and/or voting on the transaction in question, resignation from the Board of Trustees, etc. The Code of Conduct further provides that the committee make a recommendation to the Chairman of the Board for decision by the Board.
Form 990, Part VI, Section B, Line 15 - The process for determining the compensation for the Museum Director and certain key employees
includes reviews and approval by the Board of Trustees' Compensation Subcommittee of the Executive Committee (the "committee") a
committee of the governing body consisting of independent trustees, and not including the Director or other staff members. In making its determination, the Committee obtains and reviews comparability data with respect to compensation levels paid for comparable job positions
obtained through the assistance of an expert compensation consultant which, in appropriate instances, includes survey data regarding
compensation levels paid by similarly situated organizations for comparable employment positions, form 990 data from other leading
museums and cultural and education institutions, as well as for profit institutions which may be interested in recruiting the Museum staff.
The determination, deliberation and decisions made by the Committee are contemporaneously substantiated and documented in minutes of
the meeting which include the Committee members present and participation, the compensation terms approved, the data relied upon and
how it was obtained. The Committee periodically meets and reviews, the last meeting was held in December 2015.
Form 990, Part VI, Section C, Line 19 - The Museum's governing documents are available for review. Conflict of Interest policy, Code of
Conduct policy, prior years Audited Financial Statements and prior years 990 are available to the public through the Museum's website
www.moma.org.
Form 990, Part VIII, Line 7a - Included in inventory sales is \$18,691,034 related to sales of works of art. The remaining portion reflected a
gain on the sale of development rights of \$89,311,955 from a developer over undeveloped Museum property to construct a building adjacent
to the Museum. The Museum retained certain development rights that will be used to add gallery space on several floors within the building
when construction is completed. The Museum and the developer completed the sale of the additional development rights over the undeveloped property in September 2014, at which point the developer paid the Museum the remaining \$62,000,000 (previous deposits
have been shown in deferred revenue) to complete the transaction, for total proceeds of approximately \$116,000,000. At the time of closing,
all consideration affecting a sale had been exchanged between the parties and the Museum surrendered title of the development rights to
the developer.
Form 990, Part IX, Line 25 - For FY 2015, Fundraising Expenses totaled \$12,800,652, Fundraising activities include membership,
development and cultivation expenses encompassing all costs attributable to a complete range of fundraising activities including Museum
operations, endowment, and art acquisitions. These costs also include current and future donor cultivation, acquisition and retention of membership, membership fulfillment costs, fundraising events for the benefit of the Museum and contribution processing and
acknowledgement.
Form 990, Part XI, Line 9 - Other changes in net assets include defined benefit plan changes other than periodic benefit costs \$4,865,335
and changes in valuation of interest rate swap \$357,916
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Schedule O, Statement 1 MUSEUM OF MODERN ART Form: 990 13-1624100

Page: 2

Line Number: Part III Line 4a

First Program Service Accomplishments Description

### Description

Tactical Urbanisms for Expanding Megacities, One-Way Ticket: Jacob Lawrence's Migration Series and Other Visions of the Great Movement North, Yoko Ono: One Woman Show, 1960-1971

Schedule O, Statement 2

MUSEUM OF MODERN ART 13-1624100

Form: 990 Page: 5

Line Number: Part V Line 4b

Name Of Foreign Country

Name

United Kingdom (England, Northern Ireland, Scotland, and Wales)

Page: 2

### Schedule O, Statement 3

Form: 990 Page: 6

ne Number: Part VI Section C Line 17	
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# SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

**MUSEUM OF MODERN ART** 

Part I

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Name of the organization

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

(g) Section 512(b)(13) controlled entity? (f)
Direct controlling
entity Open to Public ŝ Employer identification number 2014 Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Yes 13-1624100 > (f)
Direct controlling
entity (e) End-of-year assets N/A Ν (e)
Public charity status
(if section 501(c)(3)) (d) Total income Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. 11 - Type 1 11 - Type 1 Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. (d) Exempt Code section (c)
Legal domicile (state
or foreign country) 501 (c) 3 501 (c) 3 (c) Legal domicile (state or foreign country) ■ Attach to Form 990. (b) Primary activity 띰 띰 Receive, acquire & hold title in ppty (b) Primary activity Manage Retail Operations (1) Modern and Contemporary Art Support Corp (13-3910972) (a) Name, address, and EIN (if applicable) of disregarded entity (a) Name, address, and EIN of related organization 11 West 53rd Street, New York, NY 10019

Schedule R (Form 990) 2014

Cat. No. 50135Y

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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501 (c) 3

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Contemporary Art Exhibitions

509 (a) 3

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(4) The International Council of The Museum of Modern Art (13-61437 Support Corporation

11 West 53rd Street, New York, NY 10019

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(3) PS1 Contemporary Art Center Inc (23-7379091) 46-01 21st Street, Long Island City, NY 11101

11 West 53rd Street, New York, NY 10019 (2) MoMA Auxiliaries (13-3975341)

Part II

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Ϋ́

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

Schedule R (Form 990) 2014

(2)

Schedule R (Form 990) 2014

# Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Schedule R (Form 990) 2014	Schedu			
				(9)
THE	368,896 cost method	368,896	0	The International Council of The Museum of Modern Art (5)
	3,197,919 cost method	3,197,919	d	MoMA Auxiliaries (4)
	cost method	12,993,201	р	Modelli alid Collteripolary Art Support Corp.
	cost method	569,859	Q	(2) Modern and Contemporary Art Support Corn
				PS1 Contemporary Art Center Inc
	cost method	775,381	_	PS1 Contemporary Art Center Inc
(d) Method of determining amount involved	Method of determi	(c) Amount involved	(b) Transaction type (a-s)	(a) Name of related organization
ction thresholds.	ships and transa	including covered relationships and transaction thresholds.		2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,
7- 4	•			r Other transfer of cash or property to related organization(s)
1q / /				q Reimbursement paid by related organization(s) for expenses
1p /	•			p Reimbursement paid to related organization(s) for expenses
10 /	•		•	o Sharing of paid employees with related organization(s)
- In				<ul> <li>refrormance of services of membership of formalship solicitations by related organization(s).</li> <li>n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s).</li> </ul>
` <b>→</b>	•		•	
1k	•	•		k Lease of facilities, equipment, or other assets from related organization(s)
1j /				j Lease of facilities, equipment, or other assets to related organization(s)
1: ~	•	•	•	i Exchange of assets with related organization(s)
1h ~				
1g /				g Sale of assets to related organization(s)
14	•		•	f Dividends from related organization(s)
1e   ✓				e Loans or loan guarantees by related organization(s)
1d /	•			d Loans or loan guarantees to or for related organization(s)
1c /	•			c Gift, grant, or capital contribution from related organization(s)
1b /				
13	s II–IV?	nizations listed in Parts	or more related orgal	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?  a Receipt of (i) interest (ii) annuities (iii) rovalties or (iv) rent from a controlled entity
Yes No				Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Page 4

Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Schedule R (Form 990) 2014 Part VI Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or corss revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i)  Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(i) General or managing partner?	(k) Percentage ownership
and the second s			sections 512-514)	Yes No			Yes No		Yes No	
(1)										
(2)		·								
(6)										
(4)										
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								Sch	edule R (Fo	Schedule R (Form 990) 2014

Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions).
Schedule F	R, Part V, Line 1d - There is a \$2 million line of credit guaranteed by MoMA to MoMA PS1.
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